Project Management Body of Knowledge (PMBOK)

(An Overview of the Knowledge Areas)

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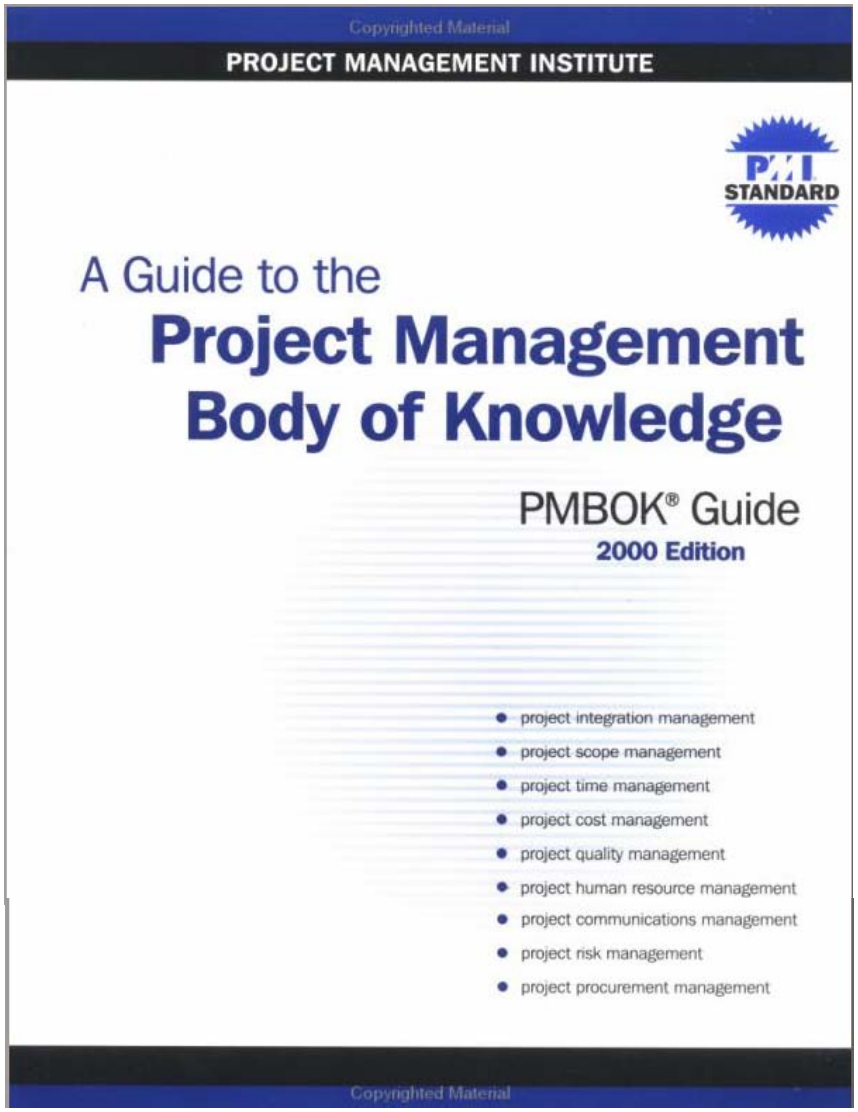
Free PMBOK Guide, PDF file:

http://egweb.mines.edu/eggn491/Information%20and%20Resources/pmbok.pdf

(Visit, review, copy and/or save, 1996 edition)



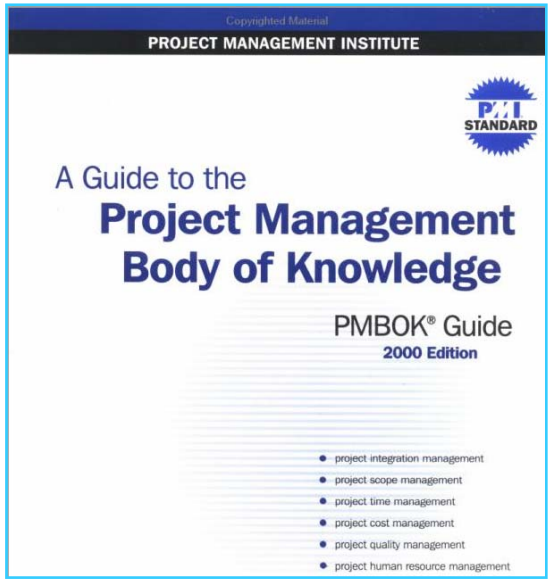
Purchase from publisher:

PMI, Project Management Institute, Four Campus Boulevard, Newton Square, PA 19073-3299, USA

PMBOK Guide, ISBN: 1-880410-23-0 (2000 Edition)

www.pmi.org

Published and maintained by Project Management Institute (PMI), the PMBOK Guide is recognized as the basic reference and the world's de facto standard by the project management profession. It describes the generally accepted knowledge and practices necessary to complete projects successfully.



Ref. Page in slides refers to the PAGE from PMBOK 2000 Edition from PMI. The page number shown may not match the FREE pdf version of 1996 edition PBMOK available for download.

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PMBOK Contents - 12 Chapters

PMBOK has 12 Chapters of which the last 9 Chapters contain the 9 Knowledge areas

- **Chapter 1: Introduction**
- **Chapter 2: The Project Management Context**
- **Chapter 3: Project Management Processes**
- **Chapters 4, 5, 6, …. 12: 9 Knowledge areas**
  - **Chapter 4: Project Integration Management**
  - **Chapter 5: Project Scope Management**
  - **Etc.**

Nine PM Knowledge Areas

(Help: The art and science of doing PM tasks)

4. Integration Management

Project integration helps you with project planning, execution, and control. It also identifies procedure you need to establish for project change control.

5. Scope Management

Project scope definition is very important for the success of the project. This area of knowledge helps you develop scope statement, boundaries of project, etc.

6. Time Management

This helps develop a project schedule that can be met and establish method to ensure that the schedule is met.
(It is not to be confused with personal time management)

7. Cost Manage..

You will need the information here for estimating cost of resources (people, material, equipment, travel, etc) for the project.

8. Quality Manage...

It offers tools for quality planning and assurance. It also describes current practices for evaluation and monitoring of quality requirements.

9. Human Resource

- This area helps you with finding people for the project and defines their roles and responsibilities. It also helps you structure the appropriate reporting relationships.

10. Communication

Deals with ways to plan, execute and control gathering and disseminating of all information relevant to the needs of the project stakeholders.

11. Risk

It describes the systematic process by which to identify, analyze, and respond to the project risk. It assures increase probability of project success.

12. Procurement

It helps with methods for procurement of goods, issuance of bids, selection of vendors, administering and closing contracts.

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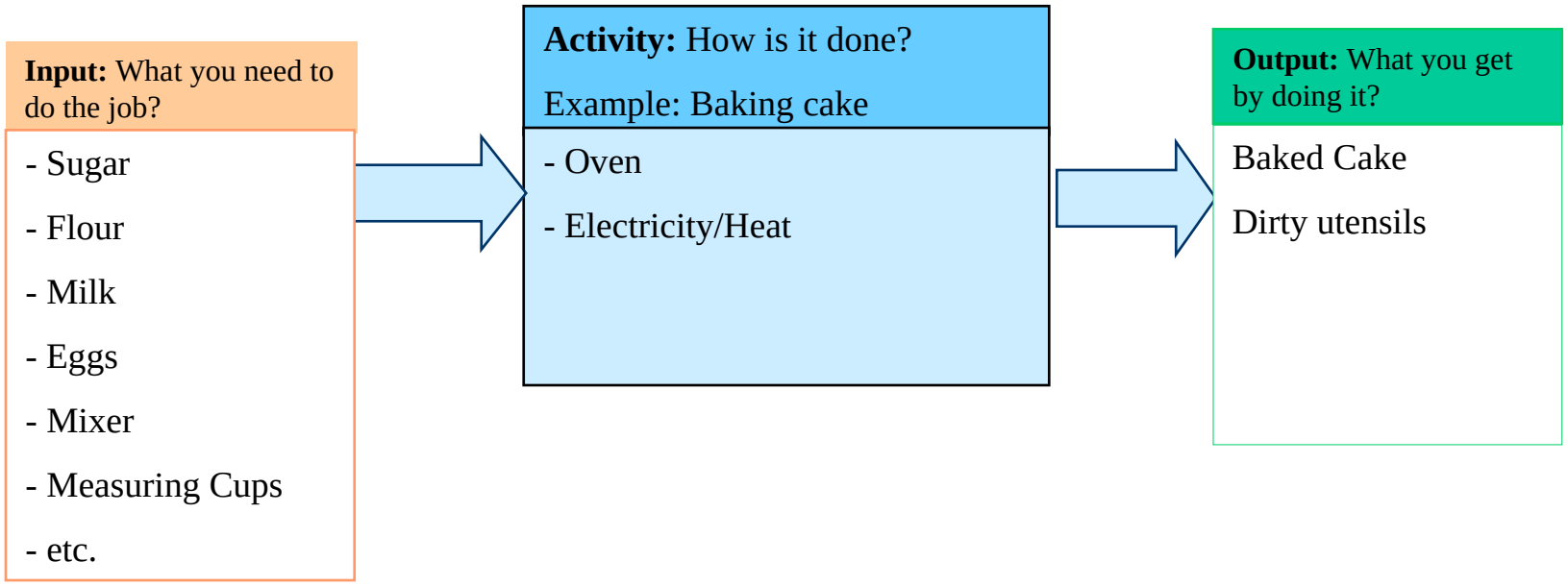
Project Management Processes (System View of an Activity)

An activity can be seen as a system that helps accomplish it. A system represents a process that needs input to perform the tasks, and has an output .



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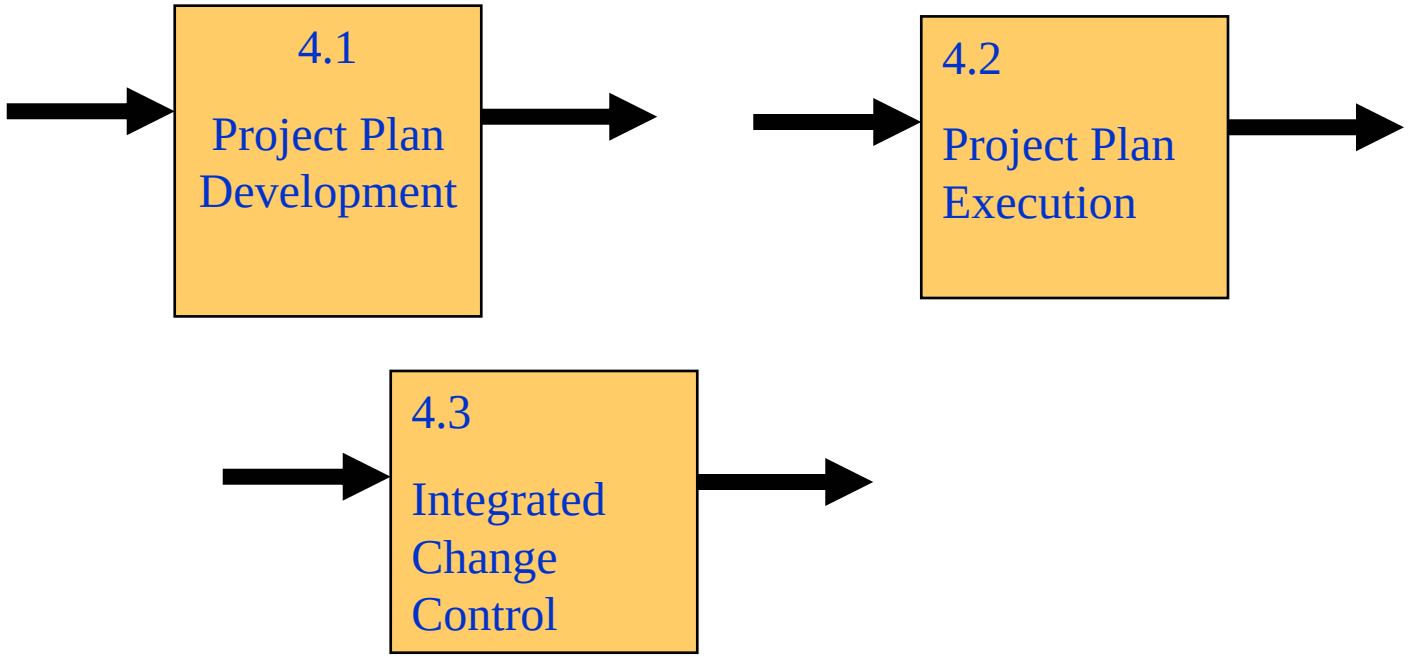
Project Integration Management

Includes processes that are performed to make sure that various elements of the projects are properly coordinated.



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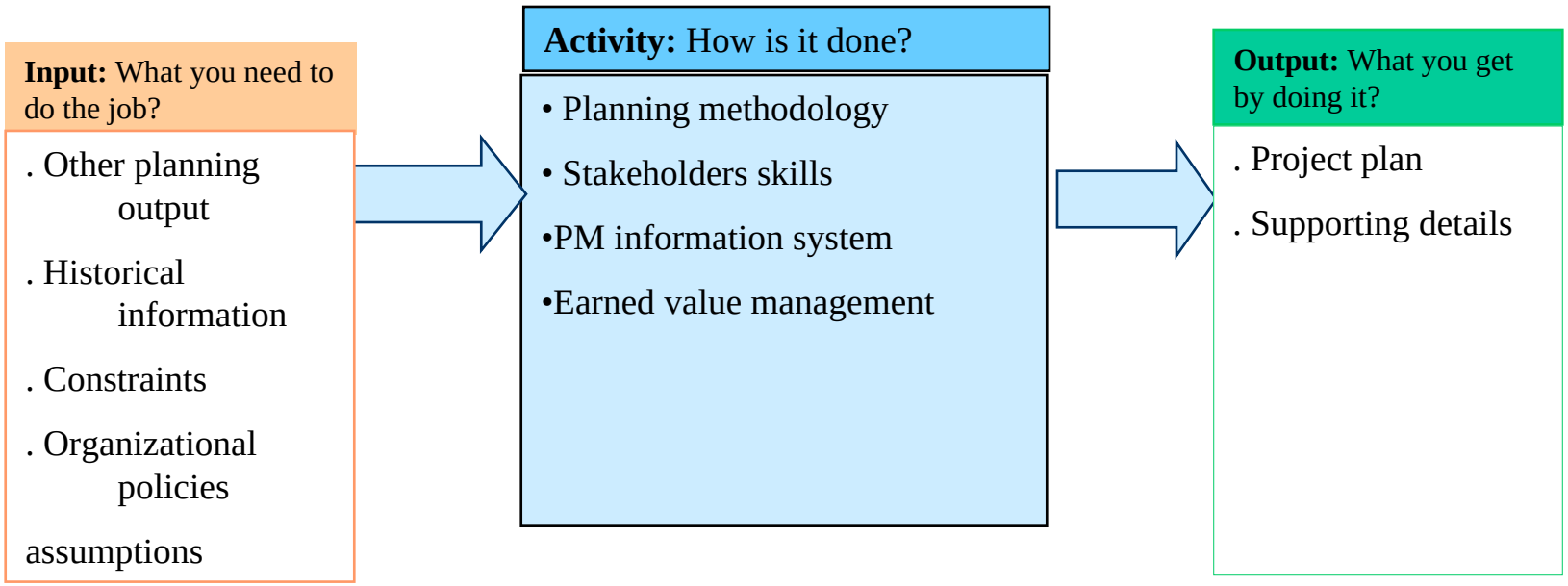
Project Integration Management

- Project Plan Development



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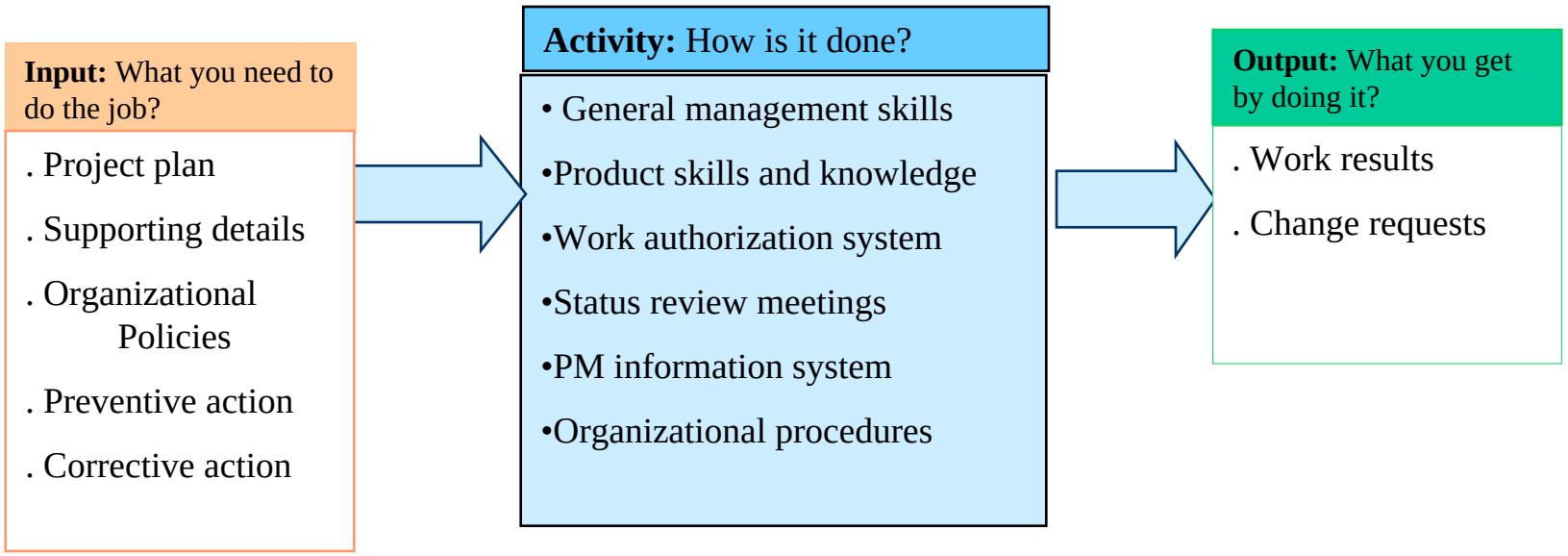
Project Integration Management

- Project Plan Execution



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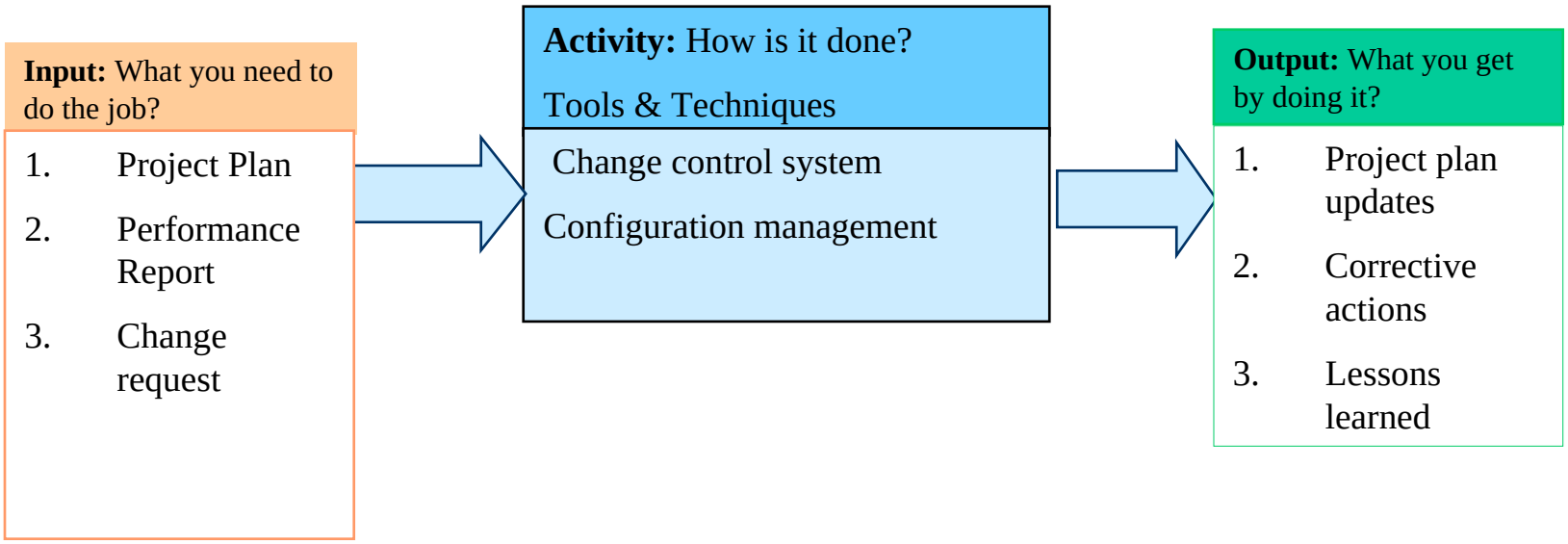
Project Integration Management

- Integrated Change Control

This process is for determining that change has occurred, ensuring that changes are agreed upon, and managing the actual changes when they occur.



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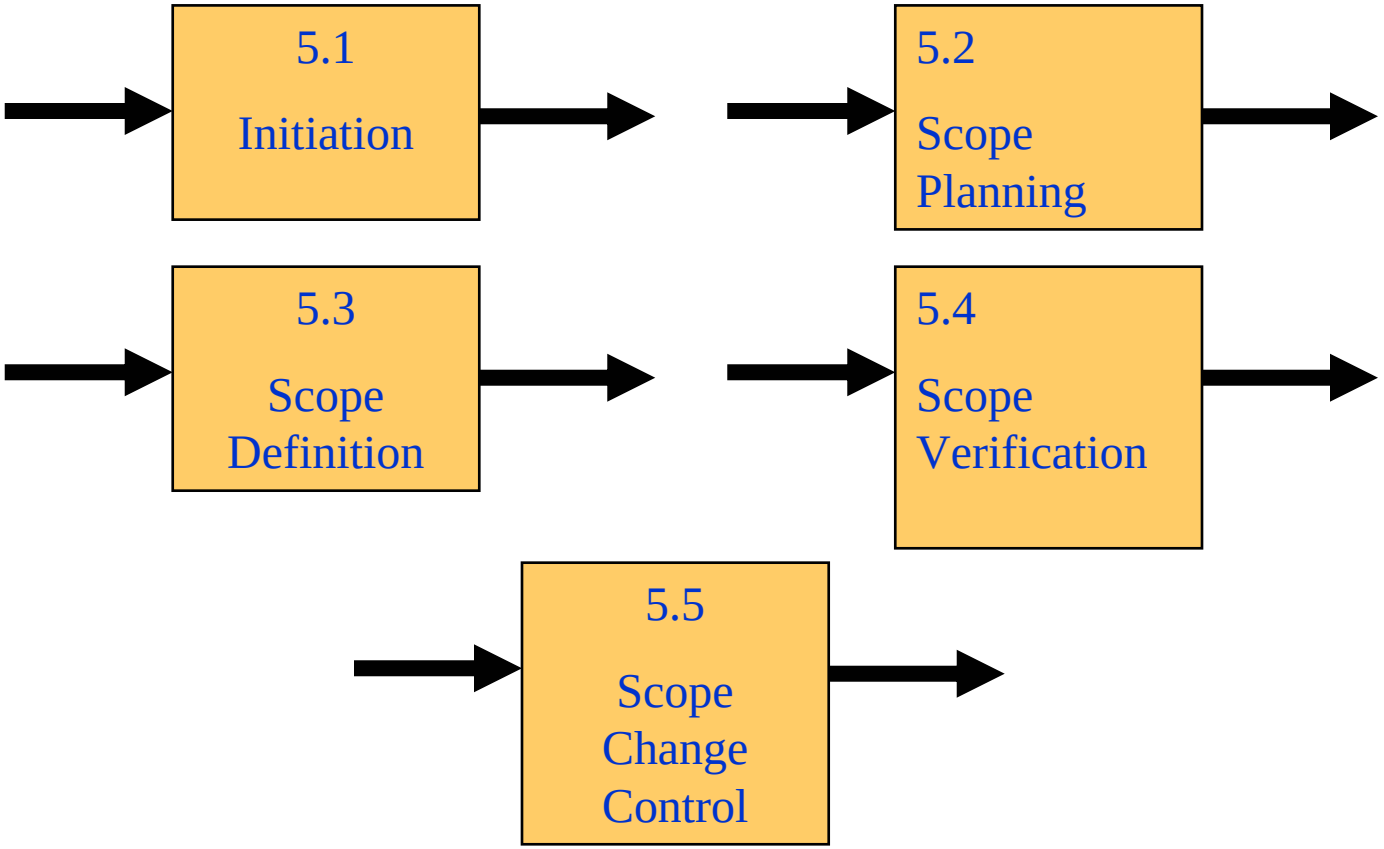
Project Scope Management

Includes processes required to ensure that the project includes all work required, and only the required , to complete the project successfully.



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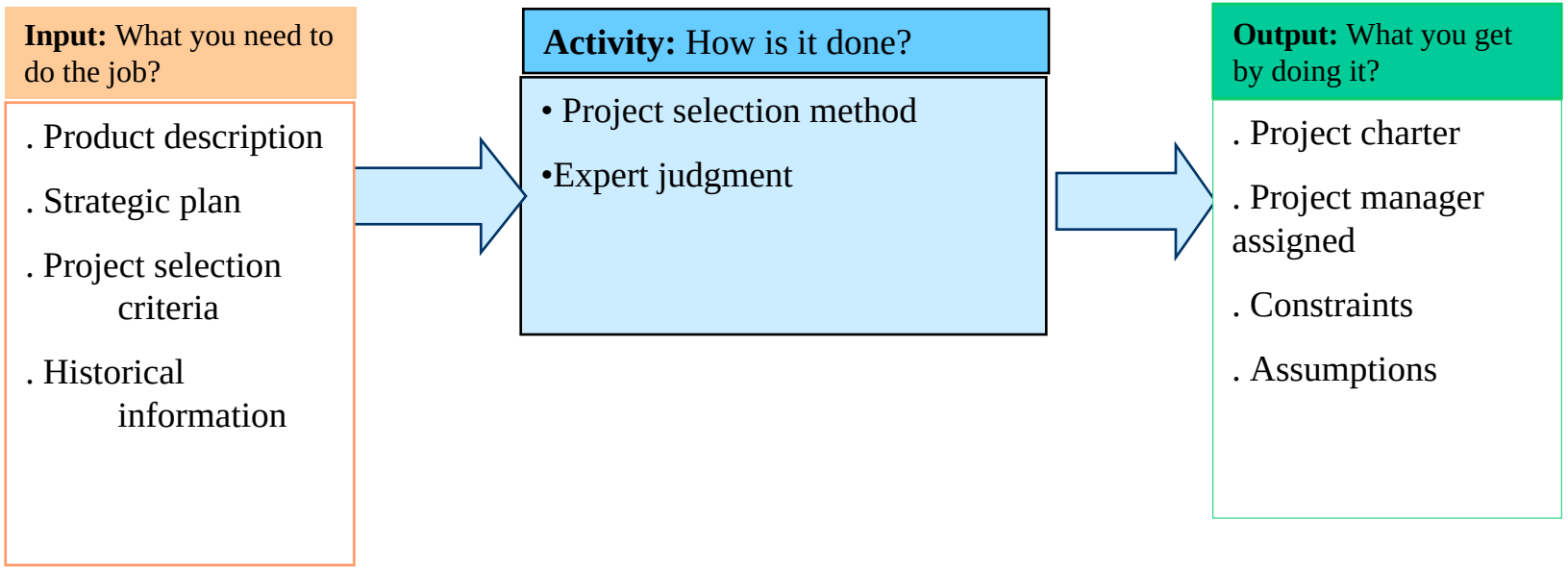
Project Scope Management

- Initiation



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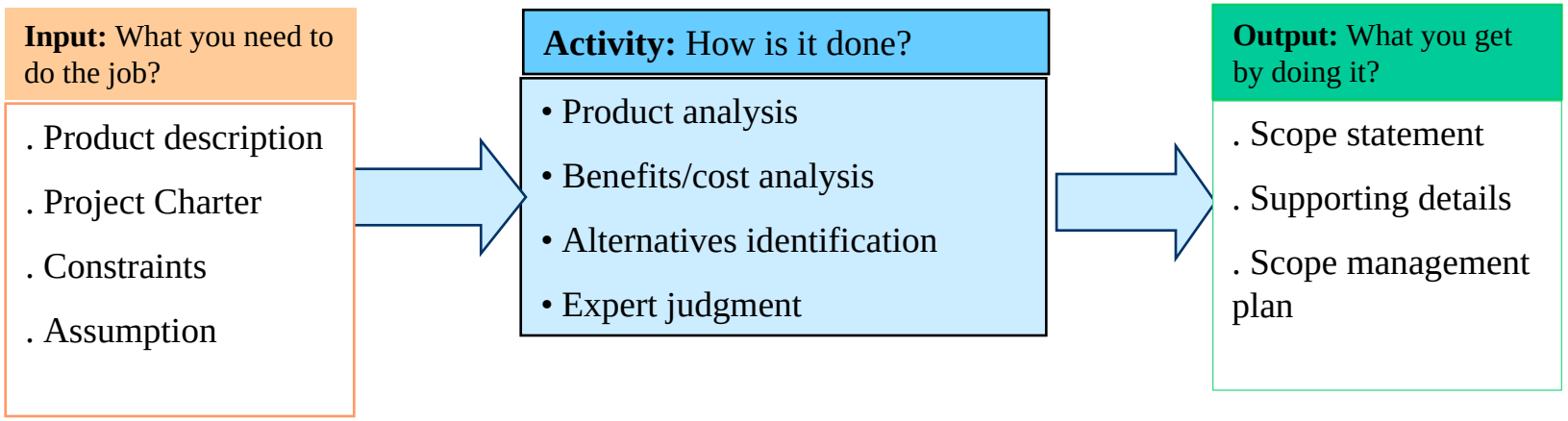
Project Scope Management

- Scope Planning



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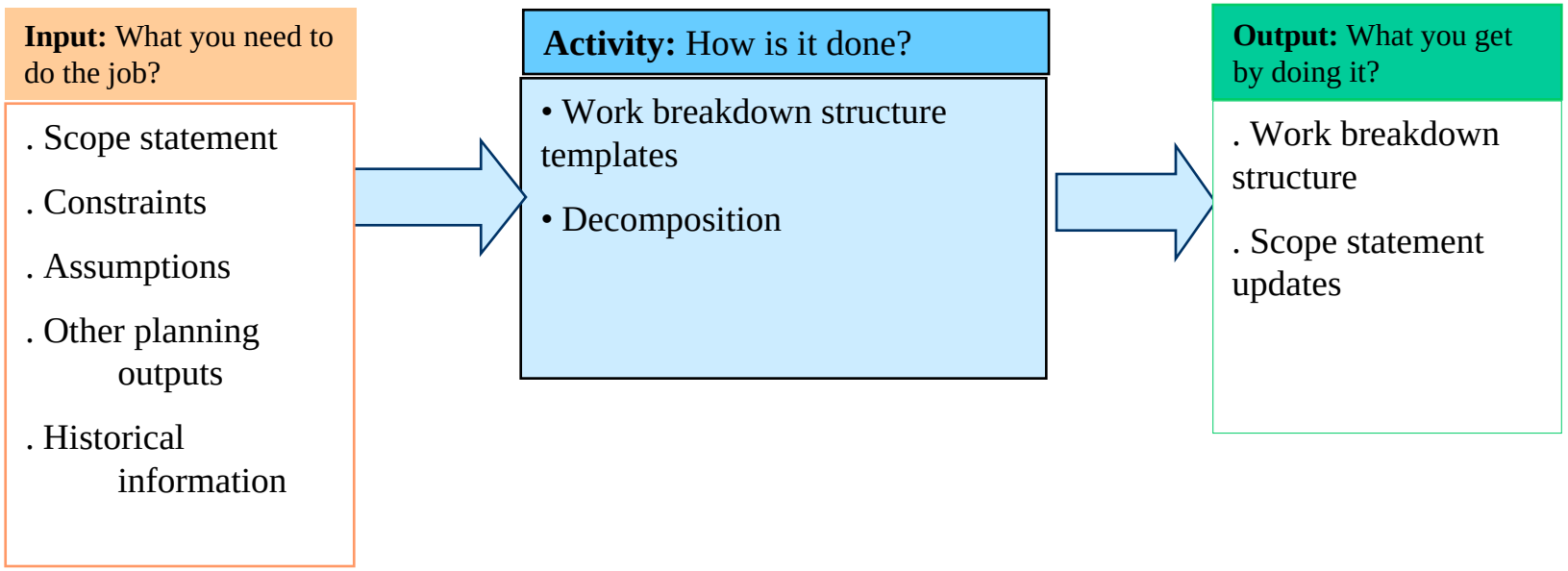
Project Scope Management

- Scope Definition



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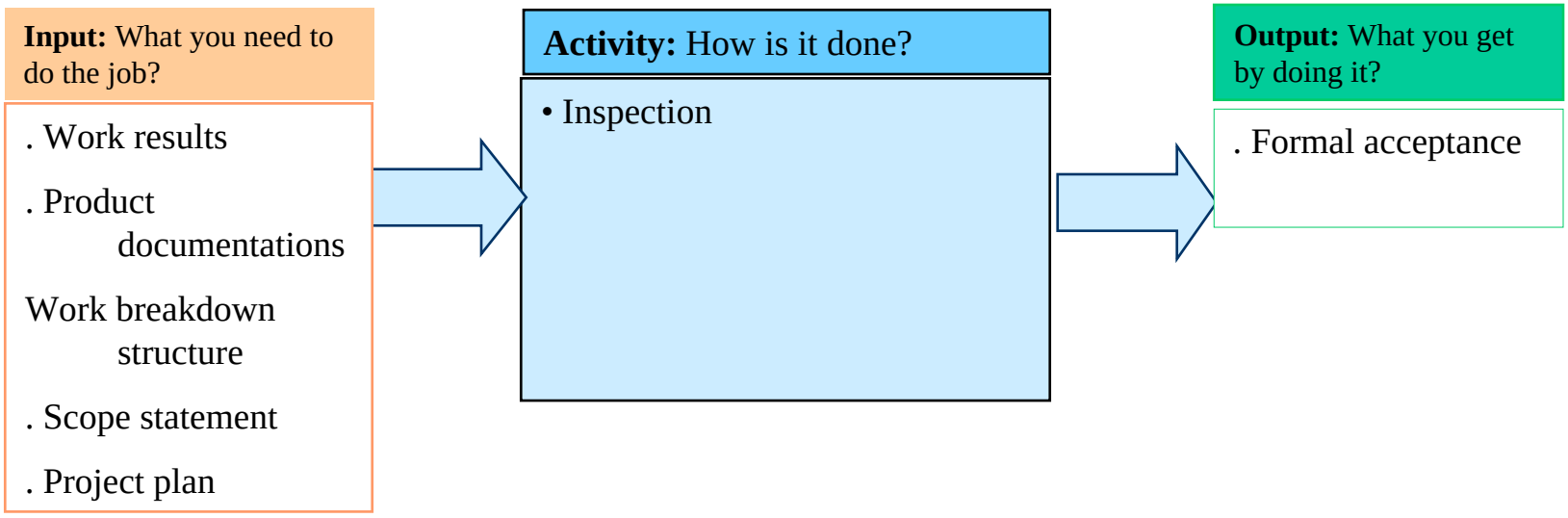
Project Scope Management

- Scope Verification



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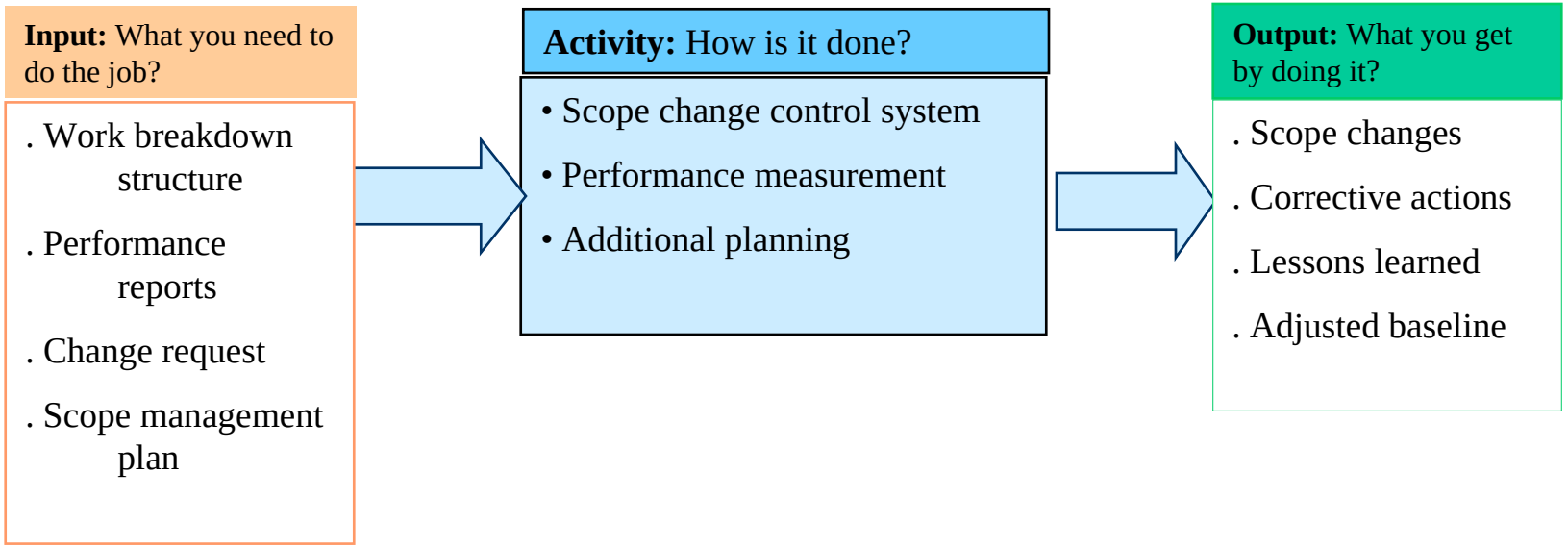
Project Scope Management

- Scope Change Control



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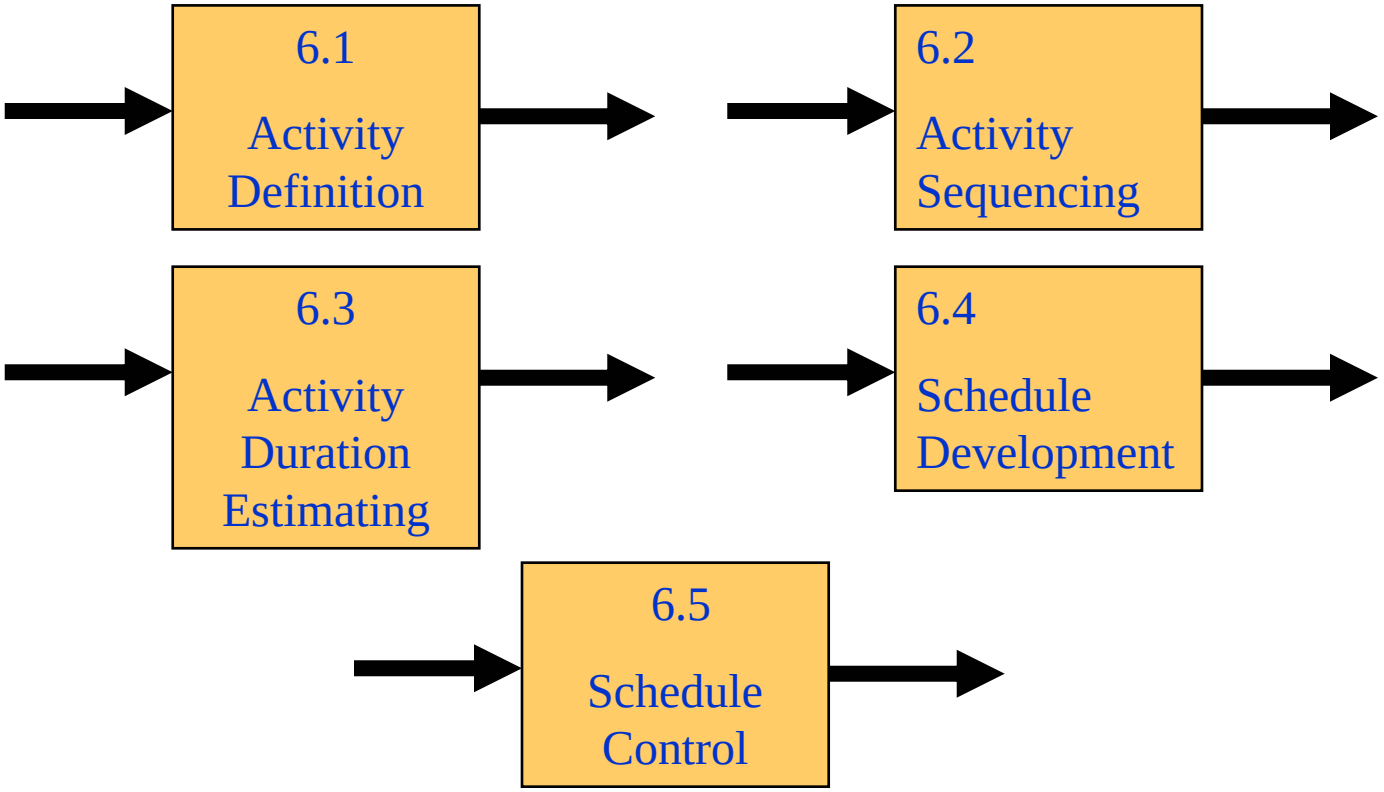
Project Time Management

Includes processes required to ensure timely completion of the project.



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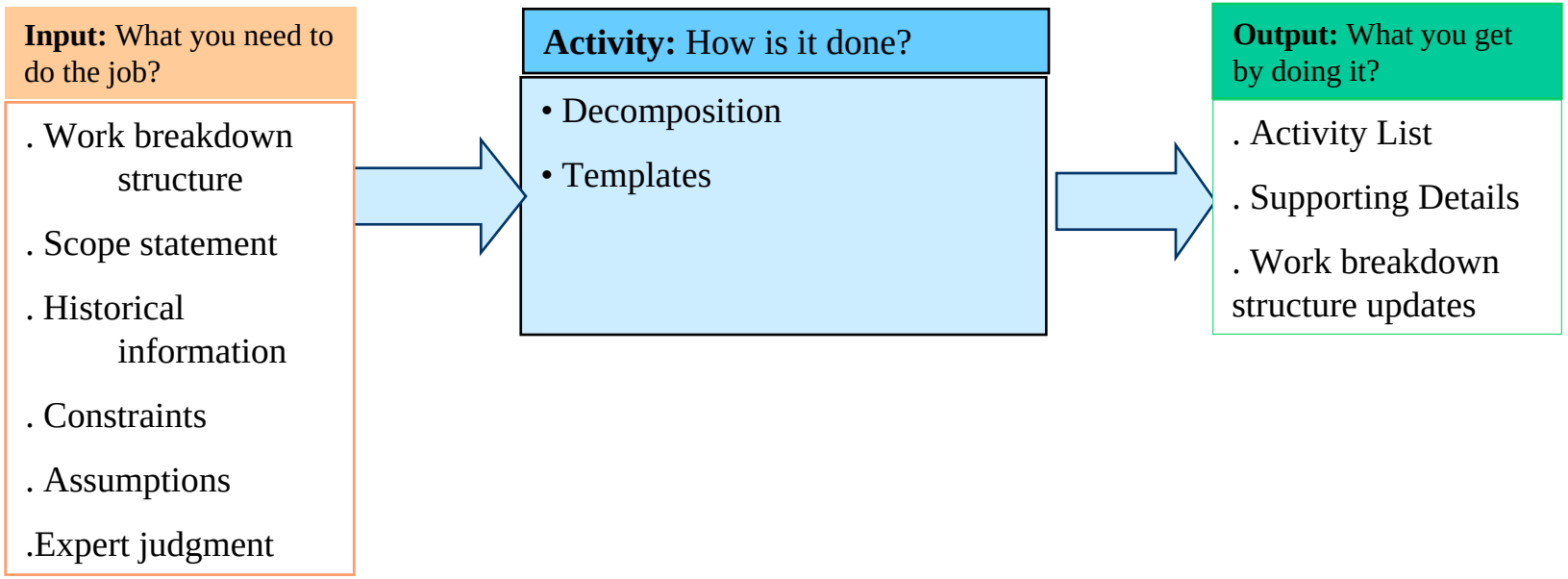
Project Time Management

- Activity Definition



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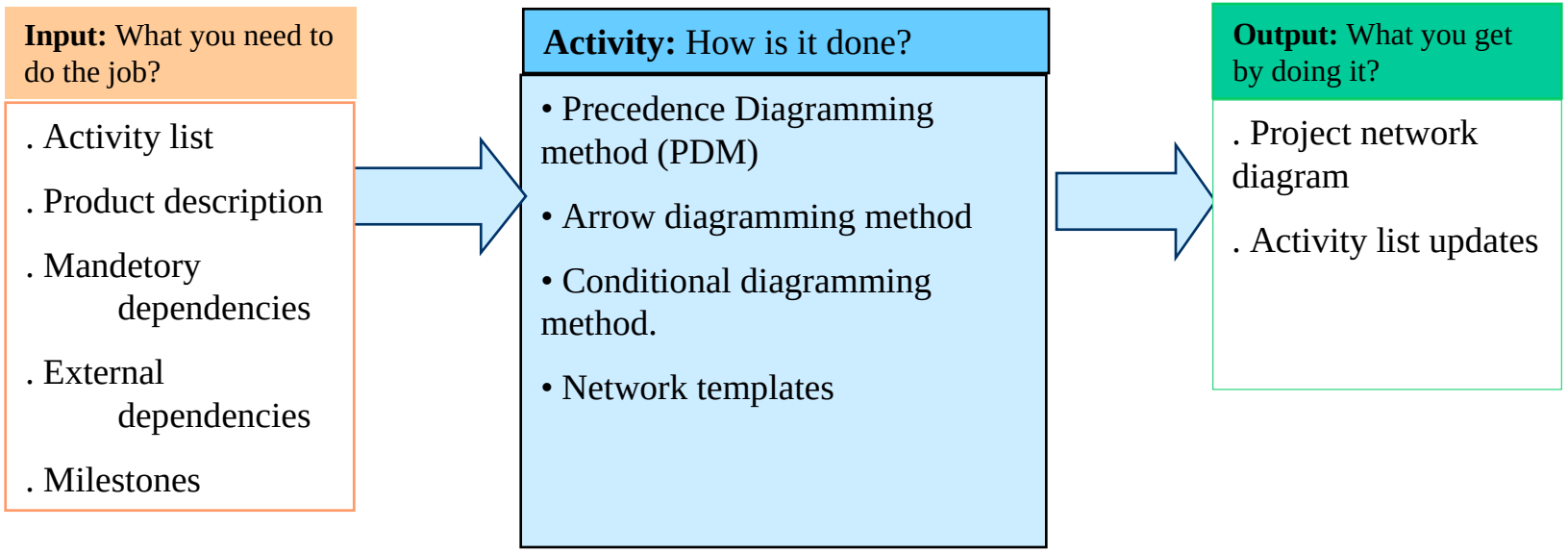
Project Time Management

- Activity Sequencing



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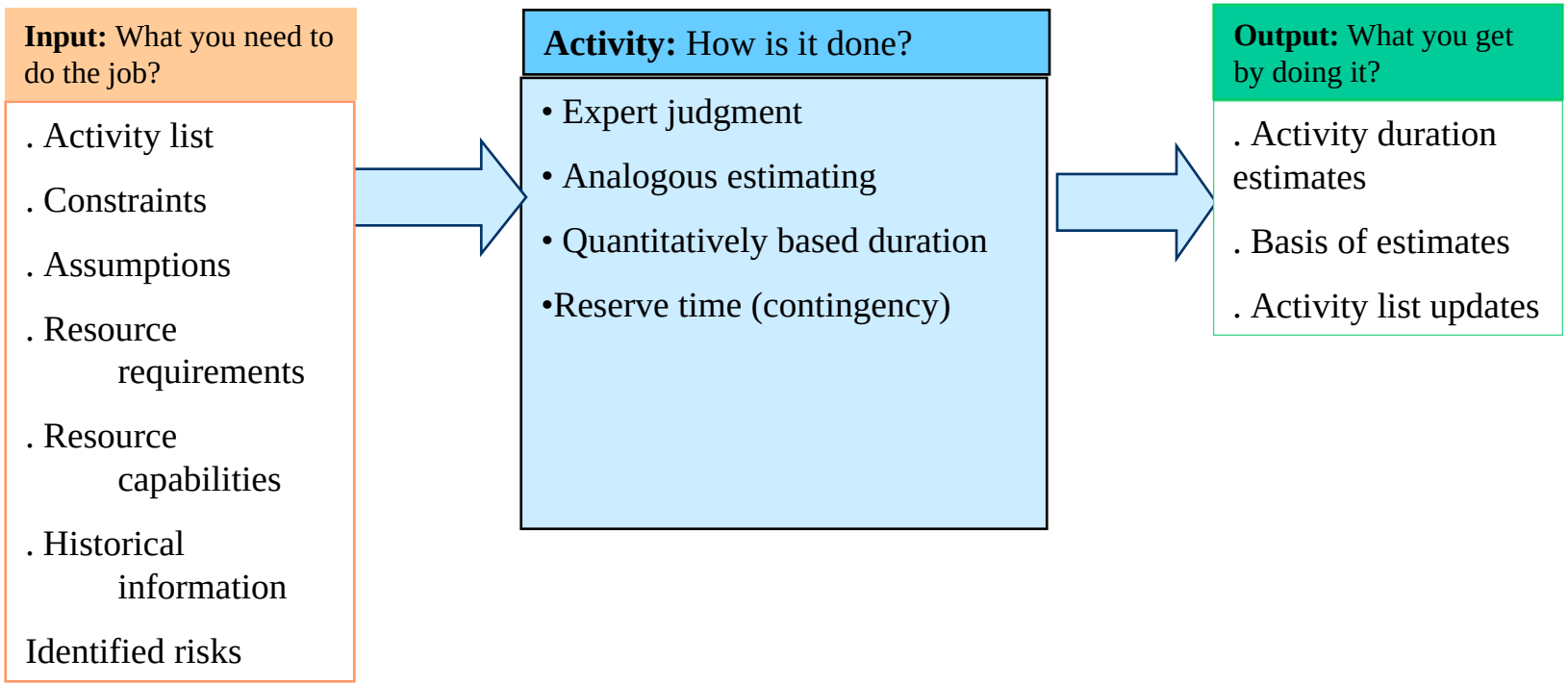
Project Time Management

- Activity Duration Estimating



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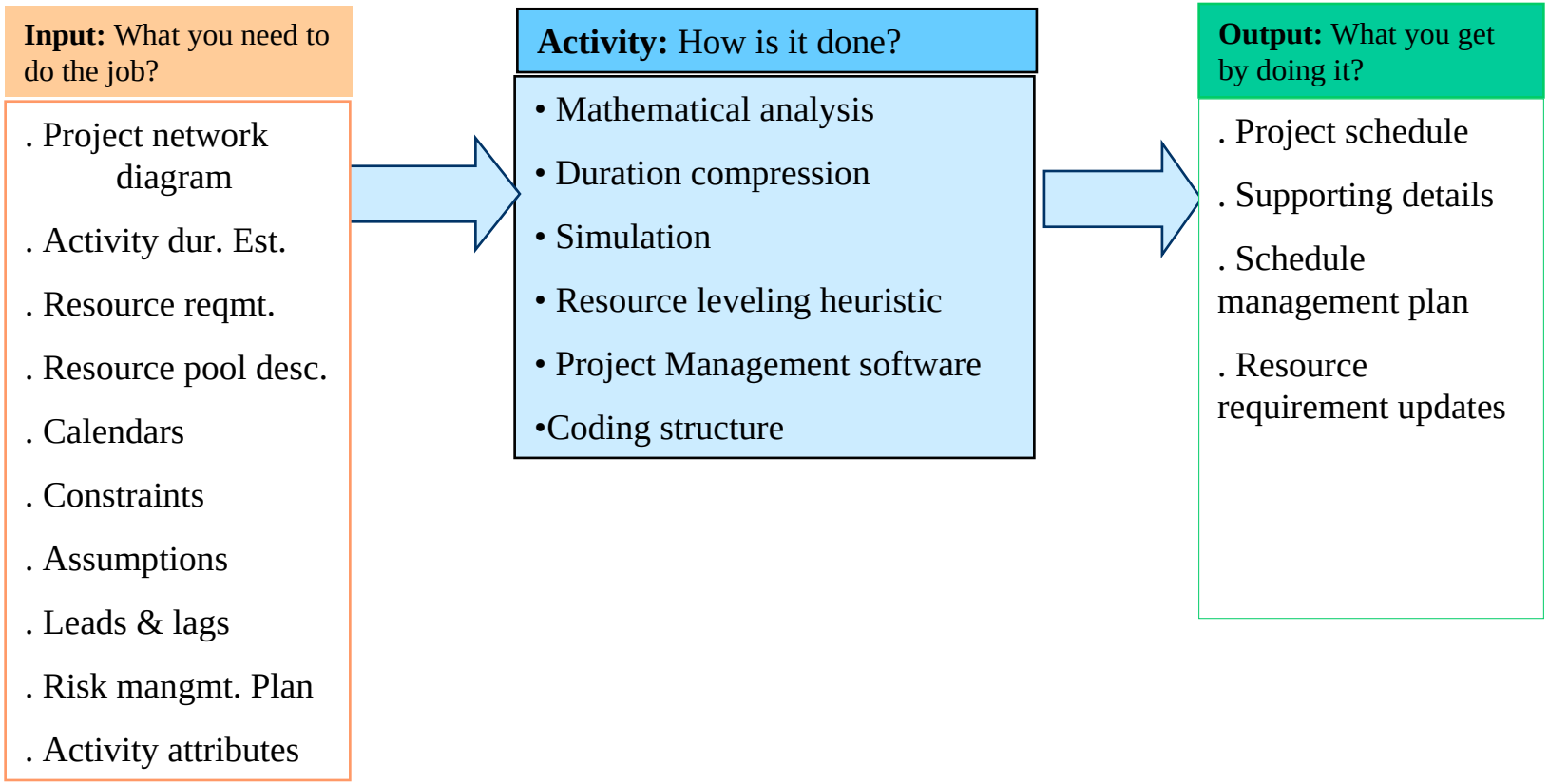
Project Time Management

- Schedule Development



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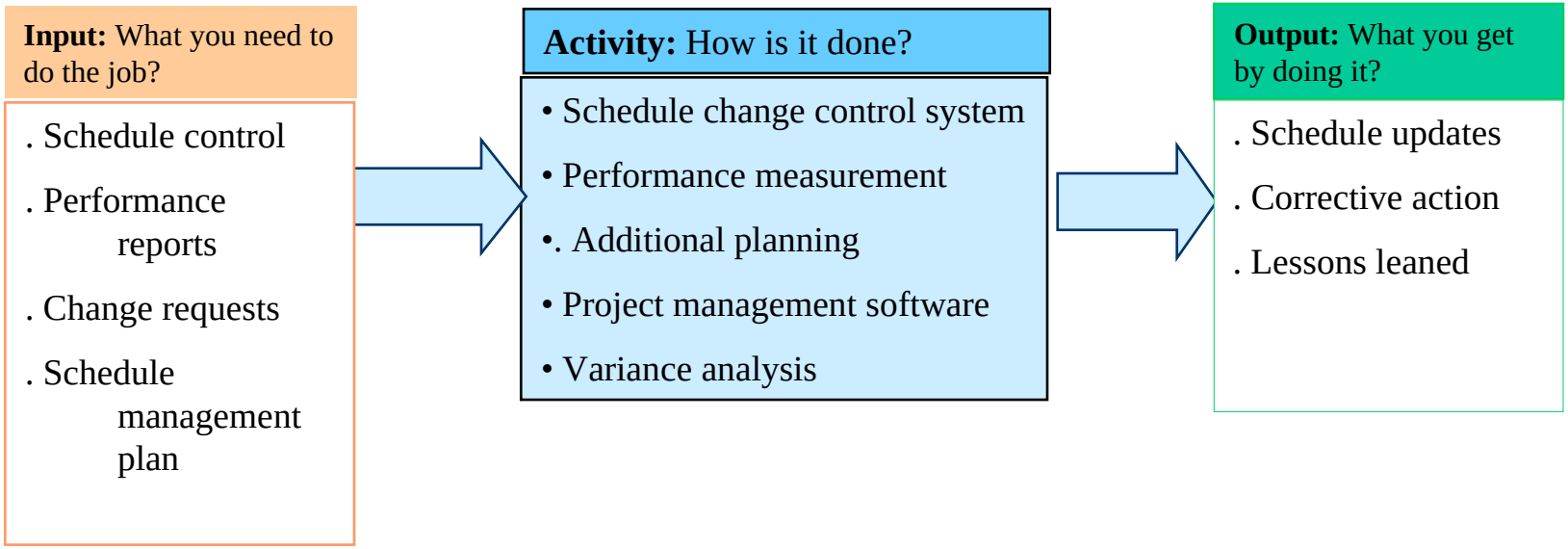
Project Time Management

- Schedule Control



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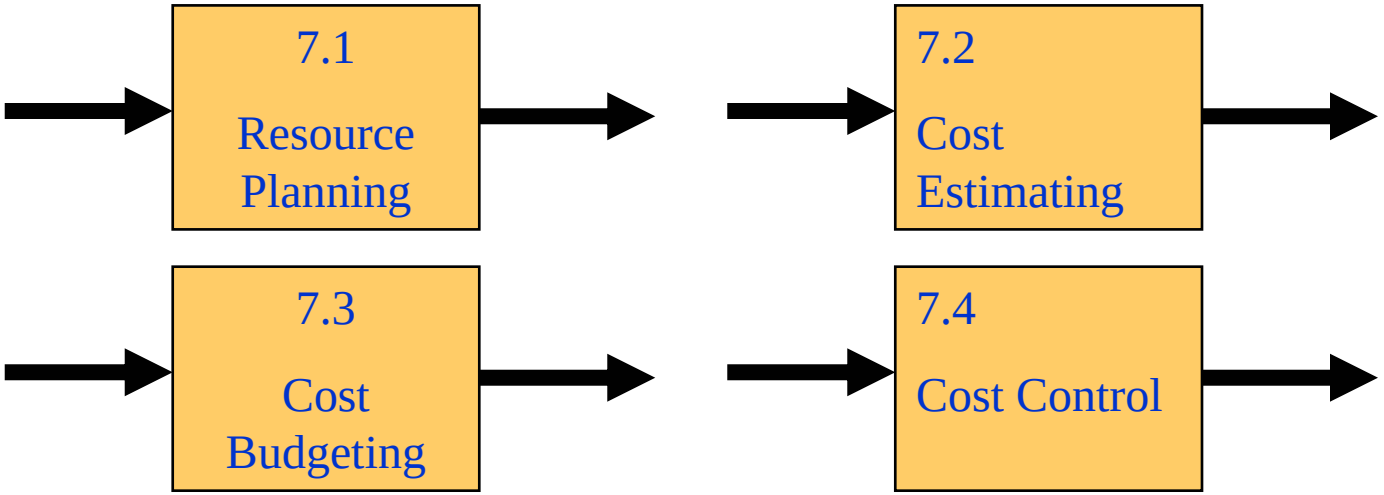
Project Cost Management

Includes processes required to ensure that the project is completed within the approved budget..



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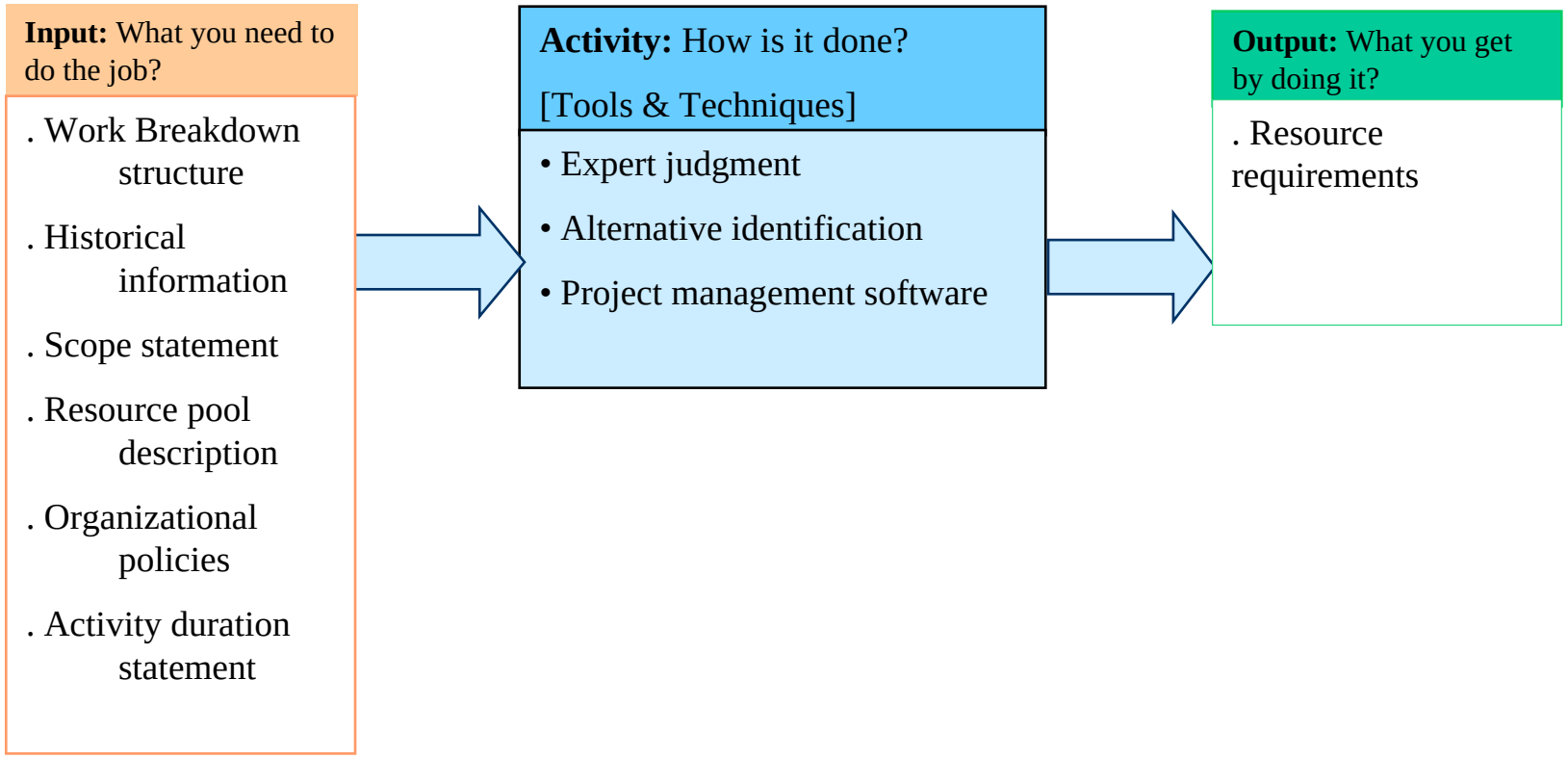
Project Cost Management

- Resource Planning



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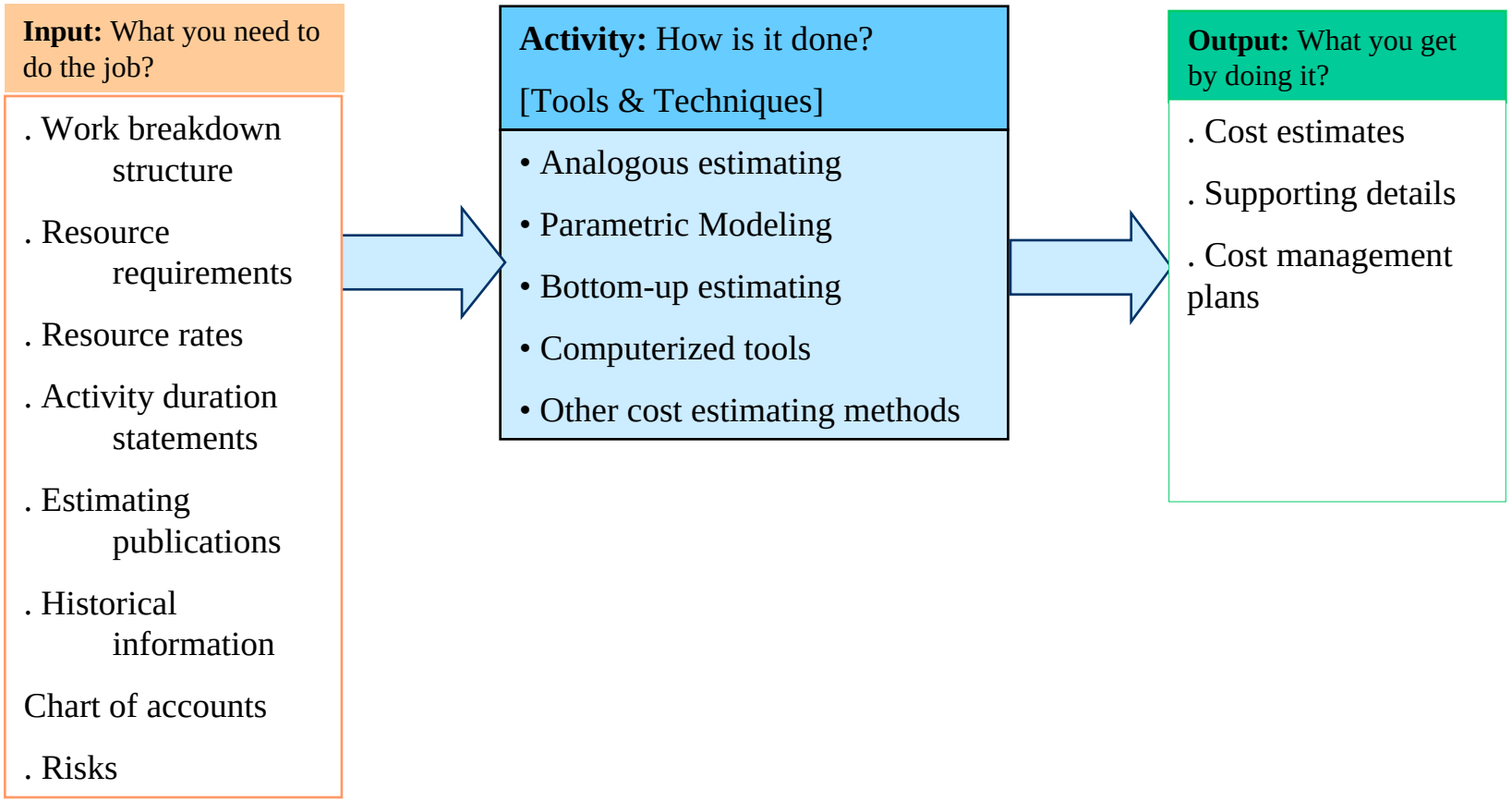
Project Cost Management

- Cost Estimating



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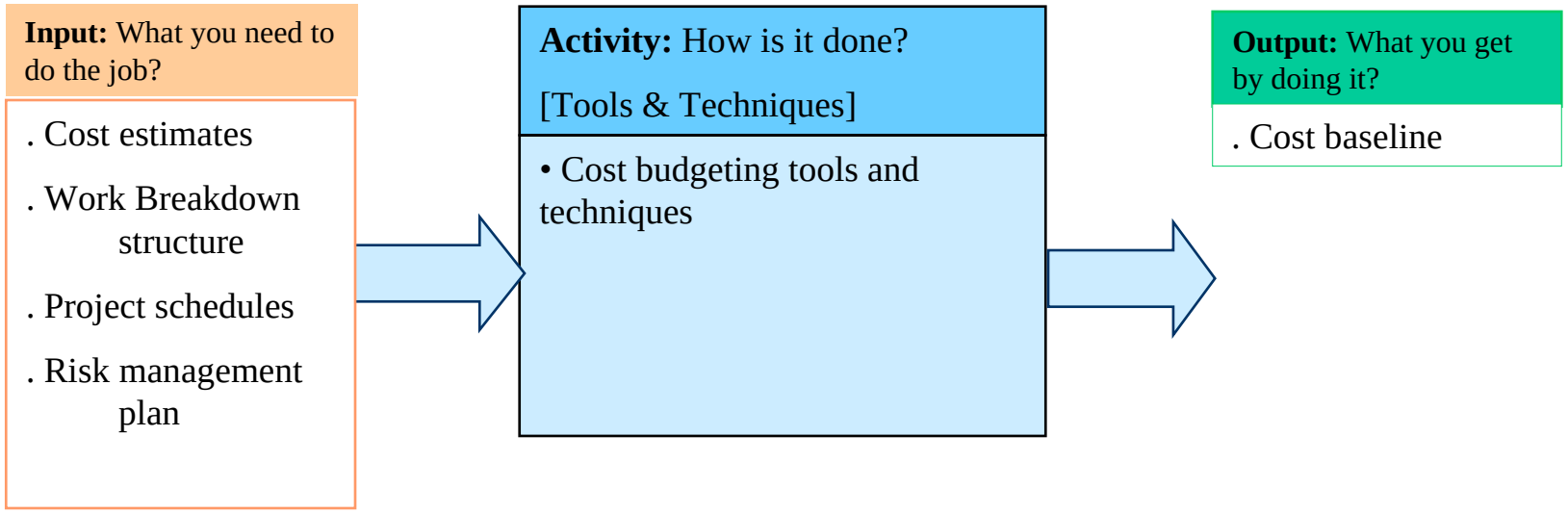
Project Cost Management

- Cost Budgeting



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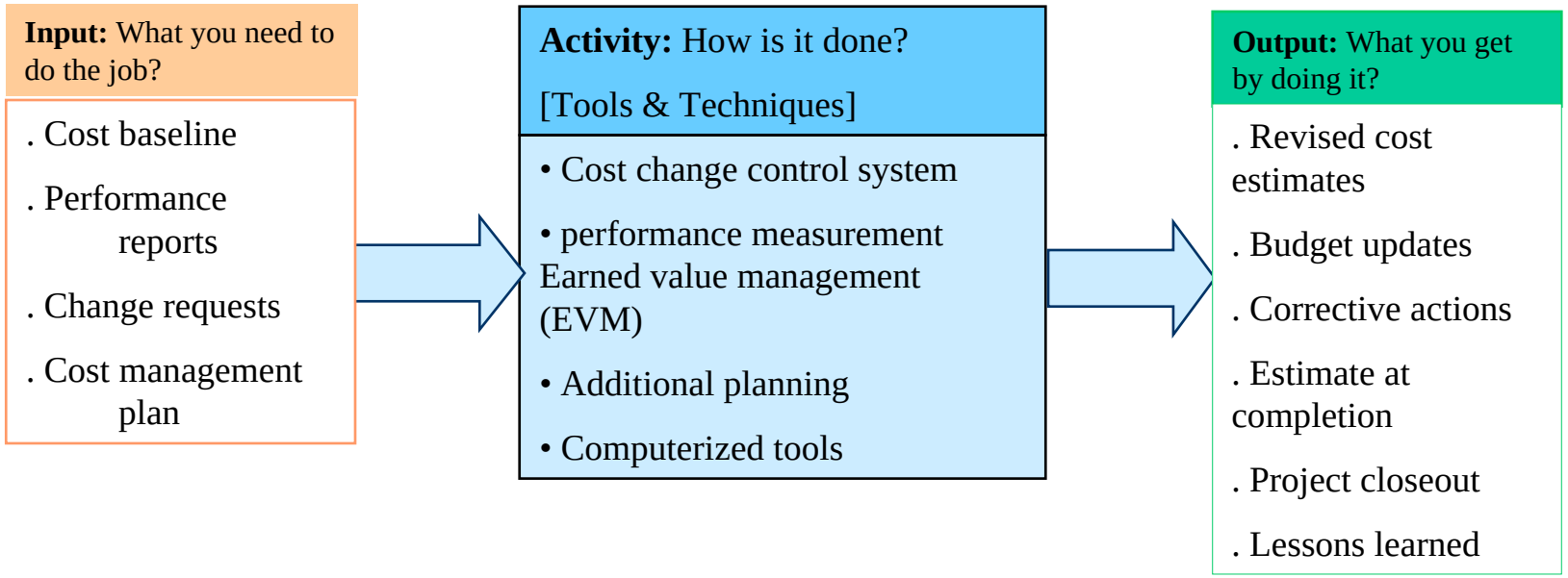
Project Cost Management

- Cost Control



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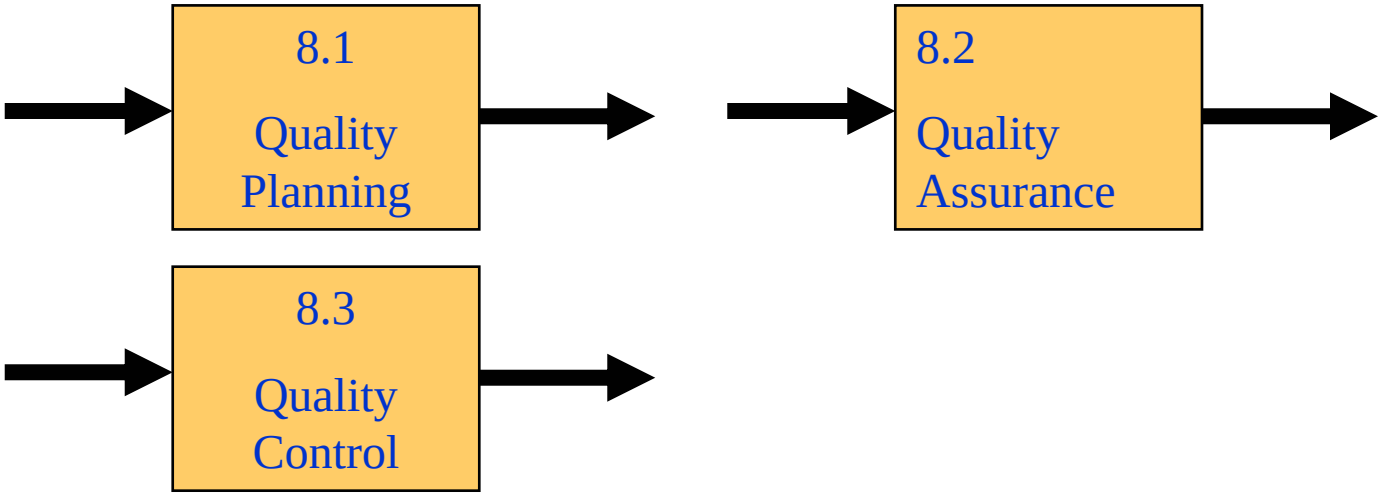
Project Quality Management

Includes processes required to ensure that the project will satisfy the needs for which it was undertaken.



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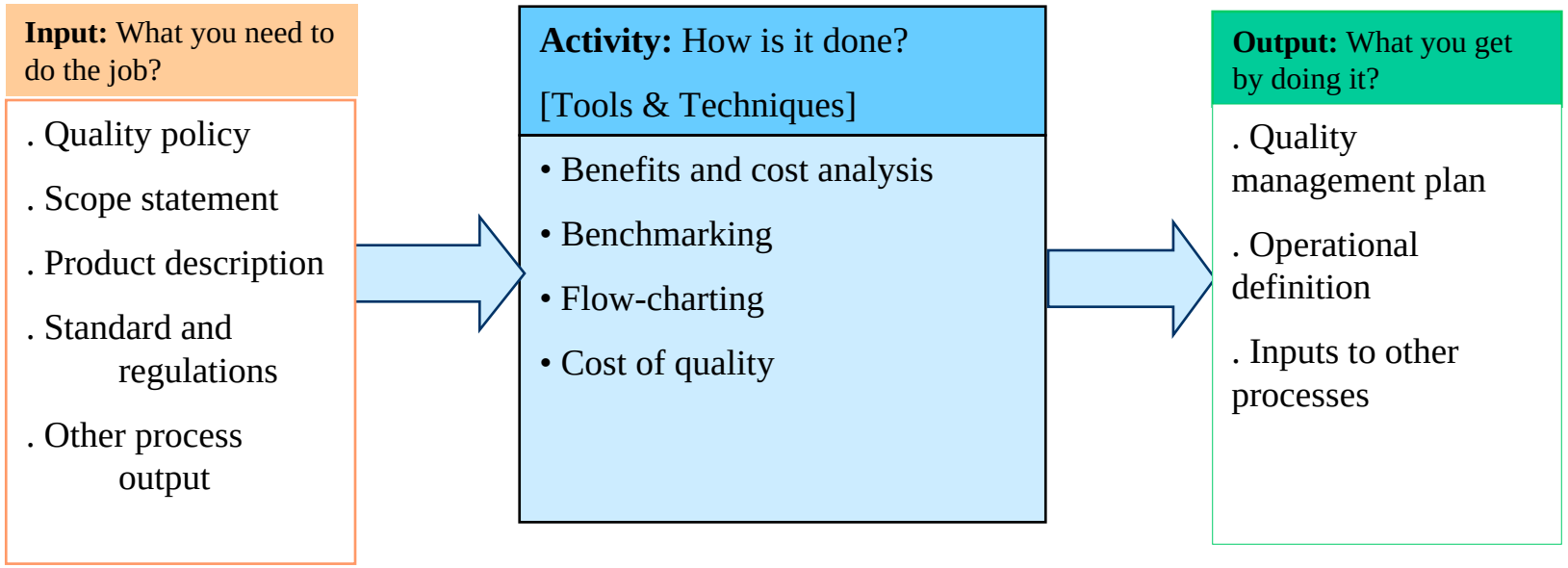
Project Quality Management

- Quality Planning



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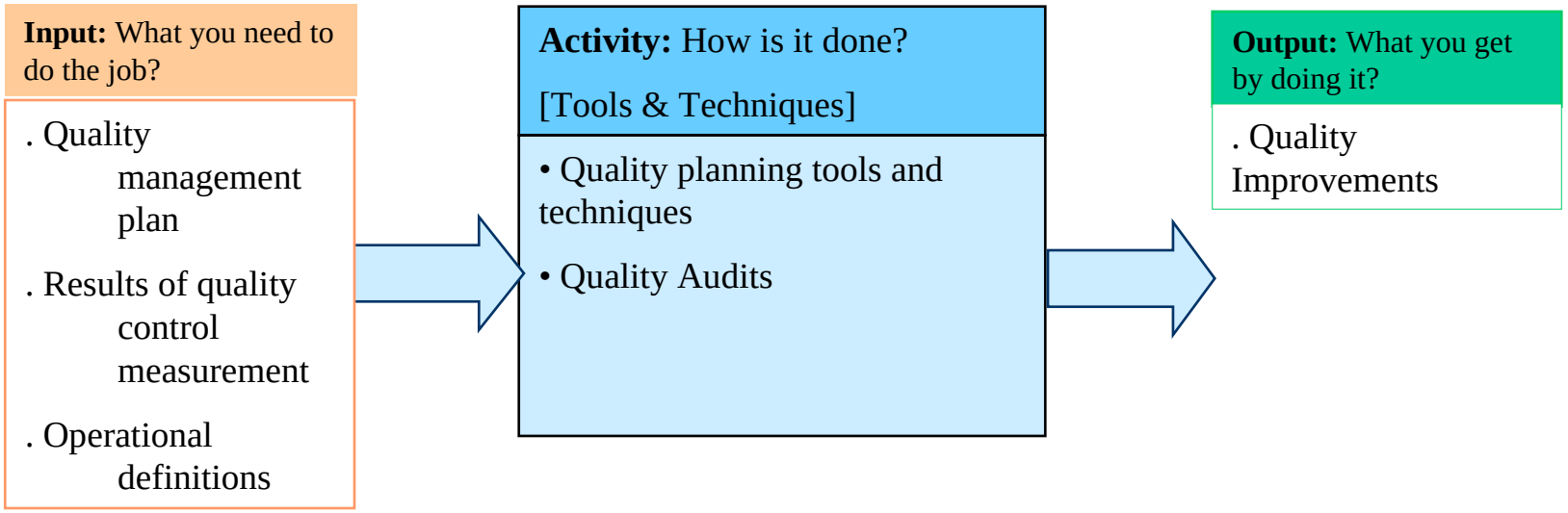
Project Quality Management

- Quality Assurance



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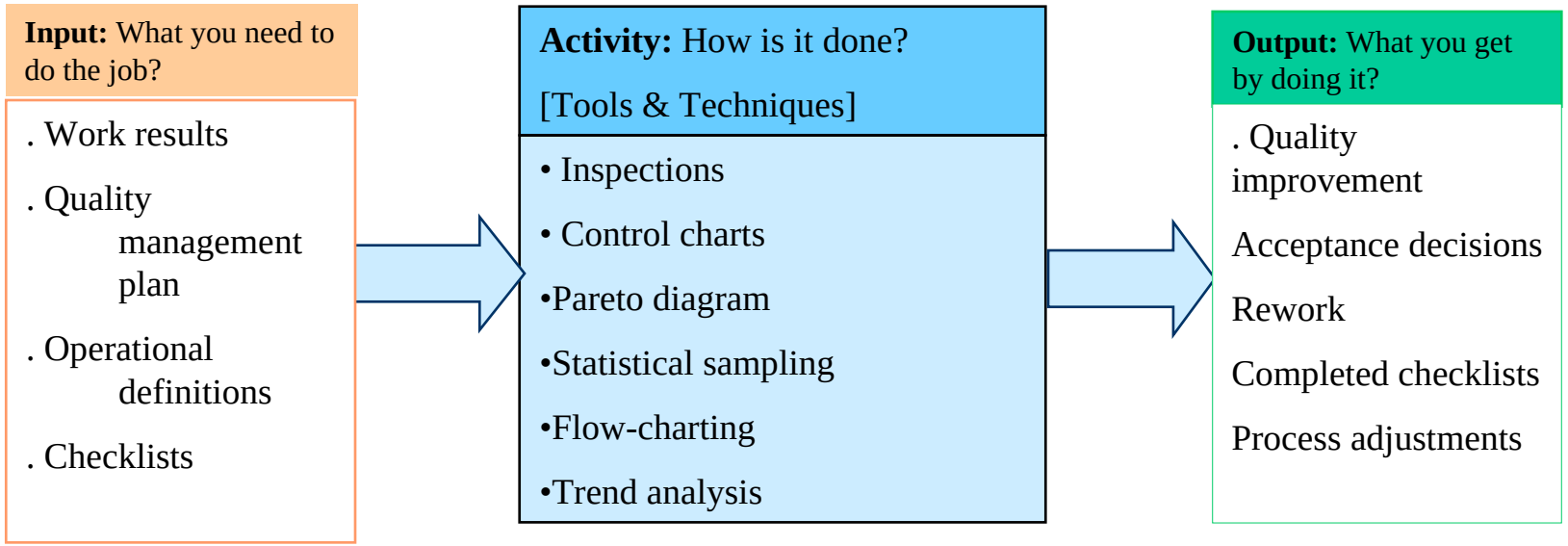
Project Quality Management

- Quality Control



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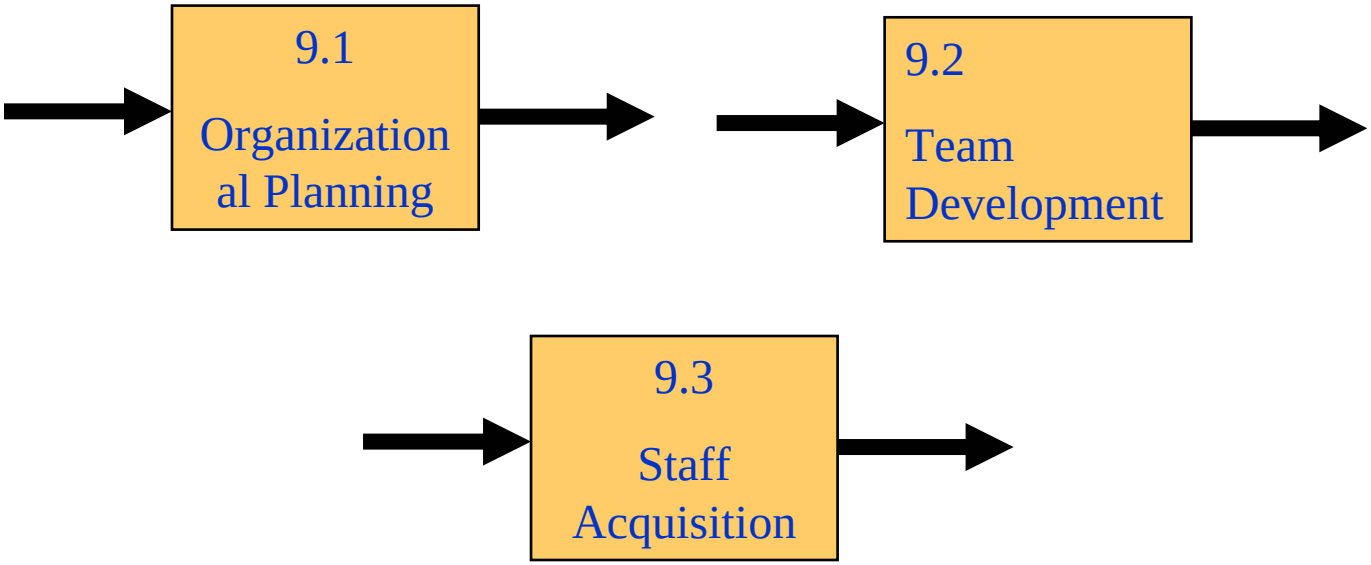
Project Human Resource Management

Includes processes required to make the most effective use of the people involved in the project.



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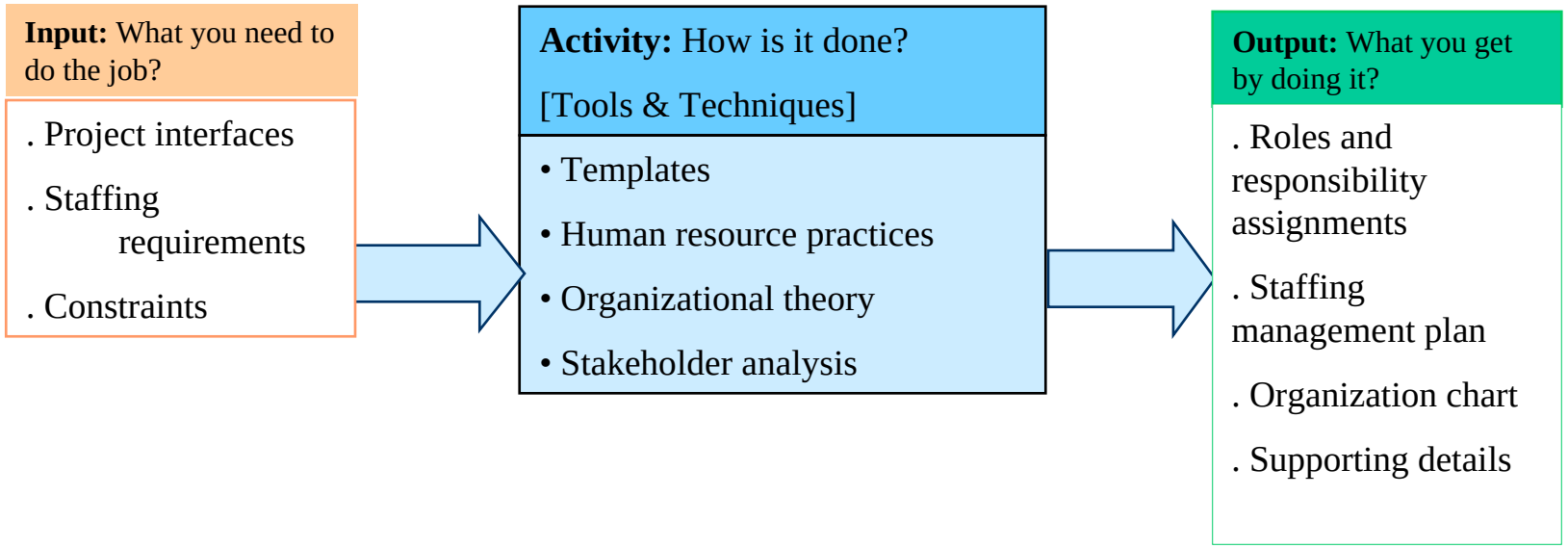
Project Human Resource Management

- Organizational Planning



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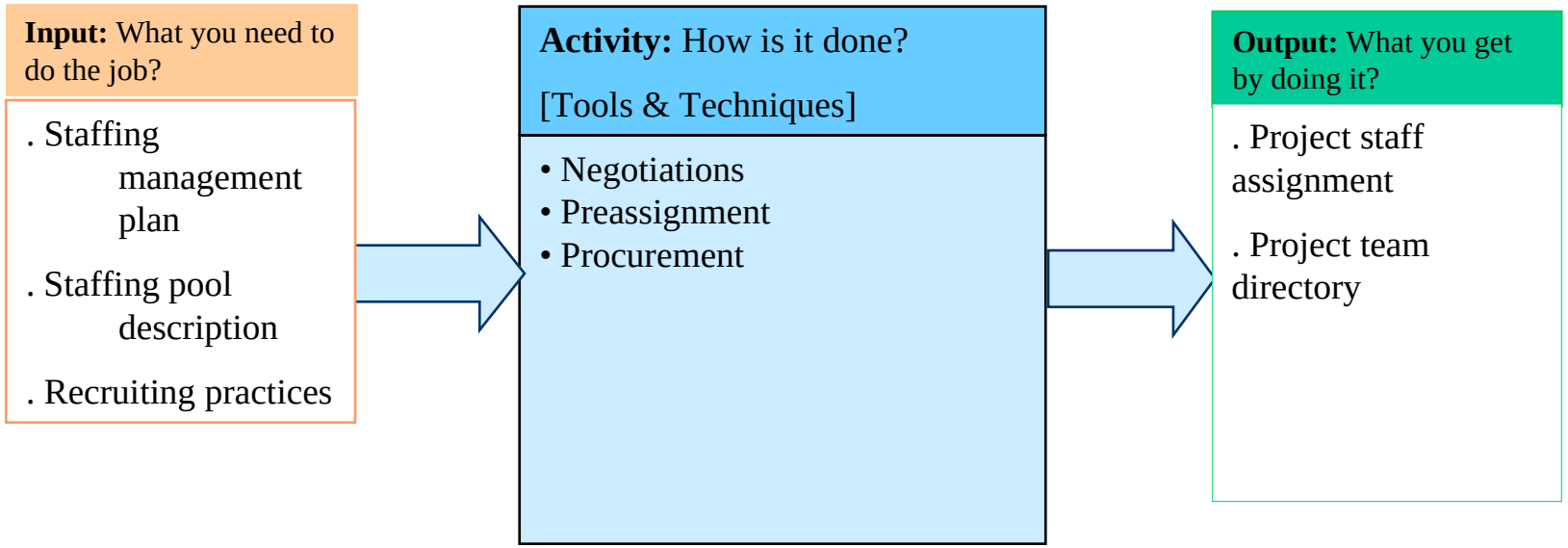
Project Human Resource Management

- Staff Acquisition



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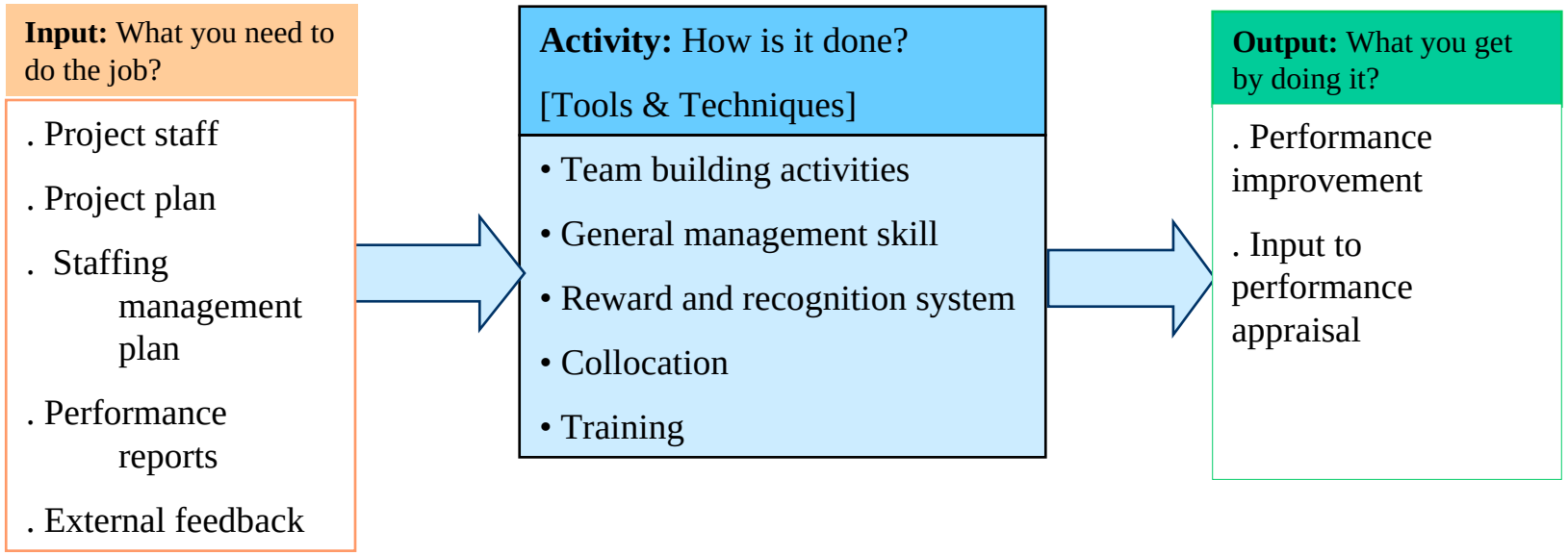
Project Human Resource Management

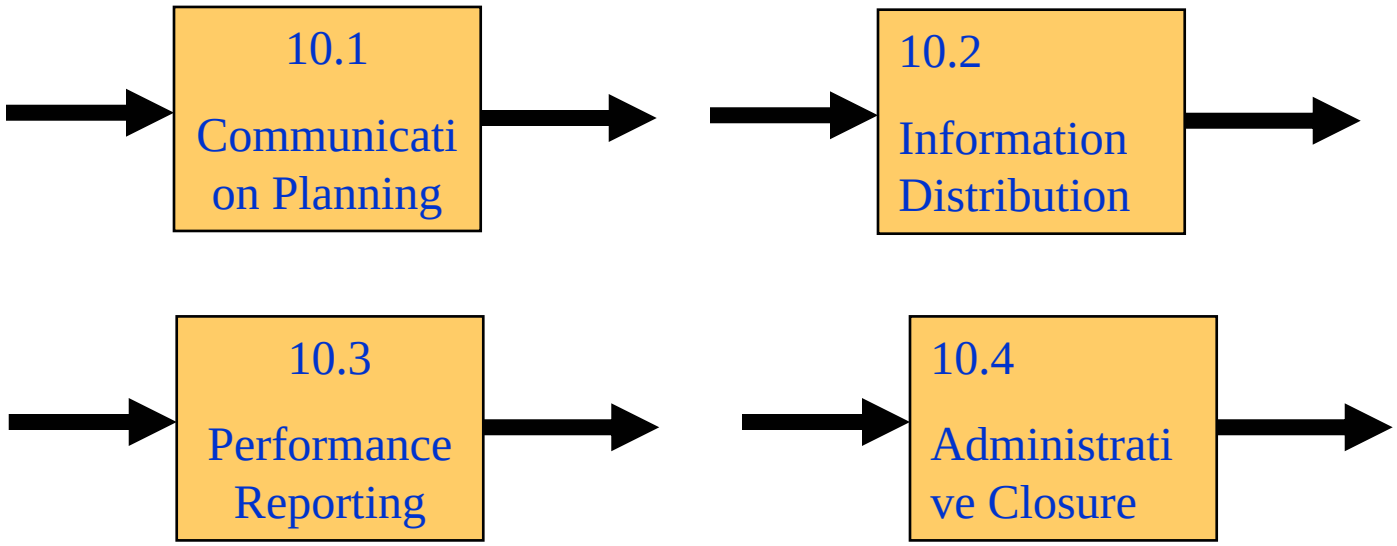
- Team Development



Ref. Page 117

Project Communication Management

Includes processes required to ensure timely and appropriate generation, collection, dissemination, storage, and ultimate disposition of project information.



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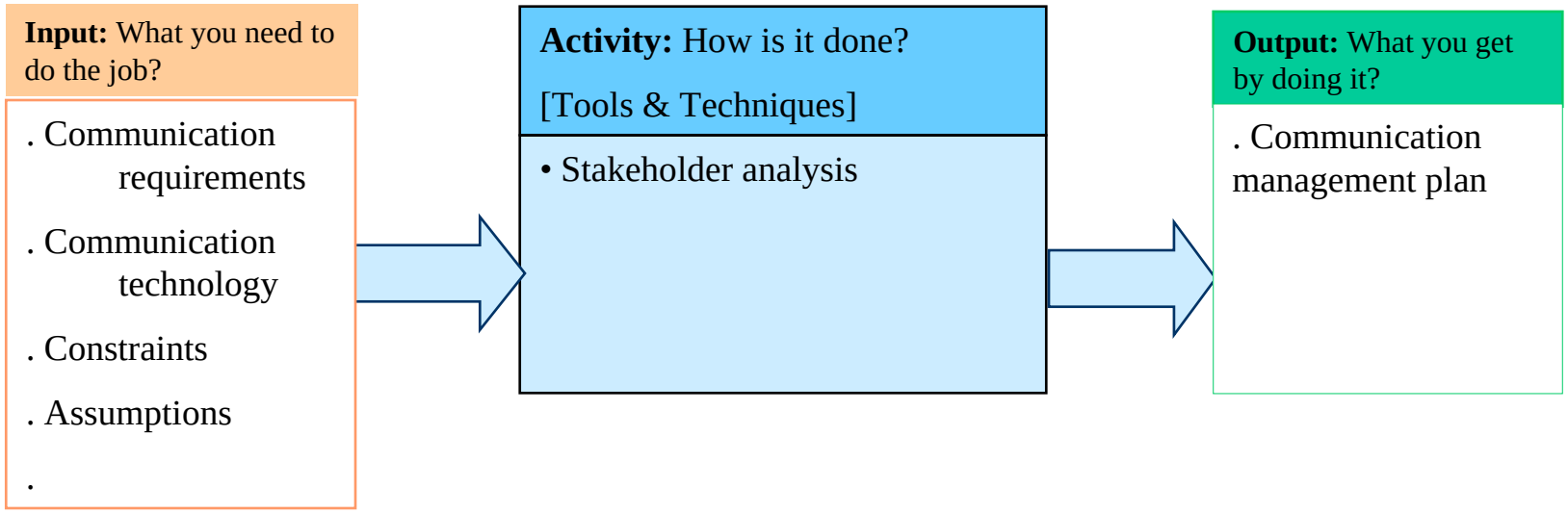
Project Communication Management

- Communication Planning



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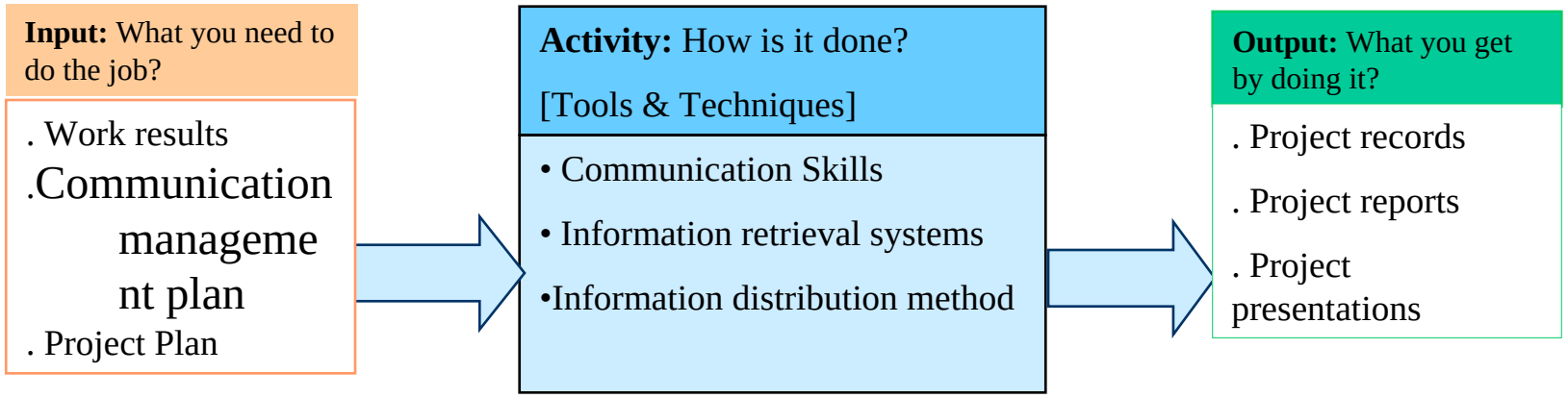
Project Communication Management

- Information Distribution



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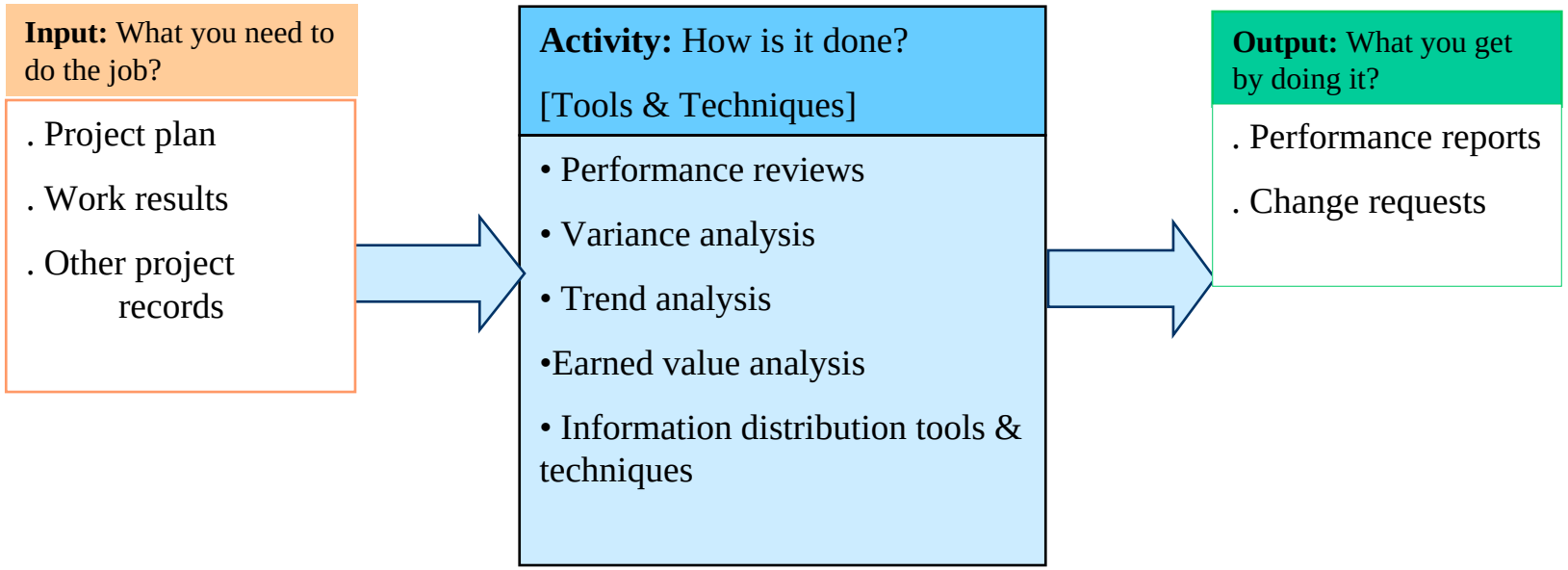
Project Communication Management

- Performance Reporting



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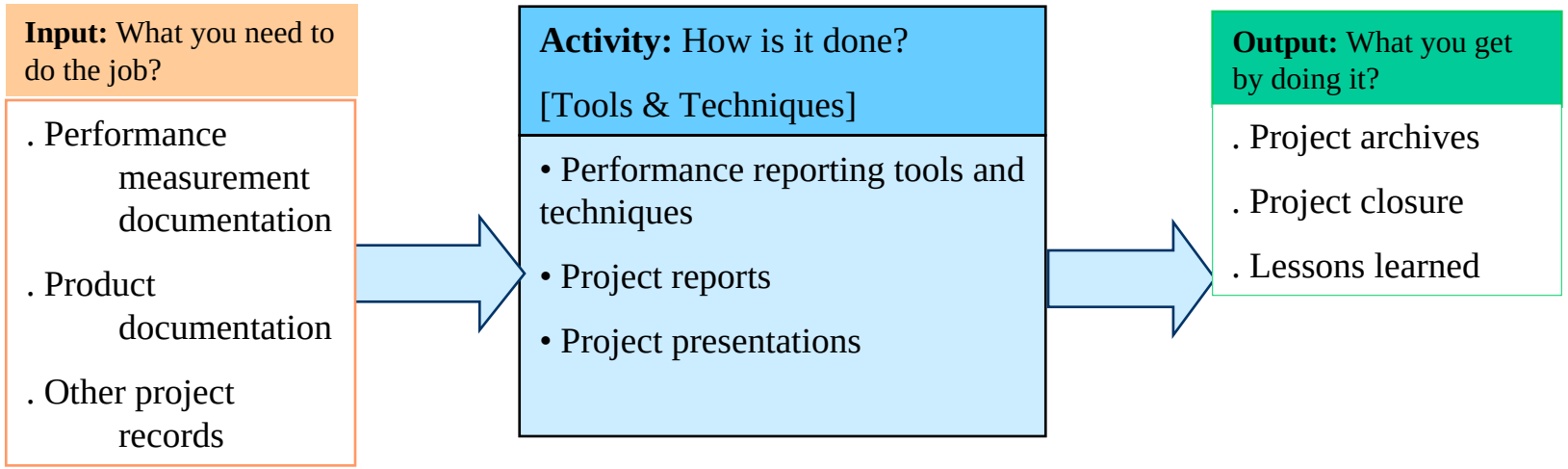
Project Communication Management

- Administrative Closure



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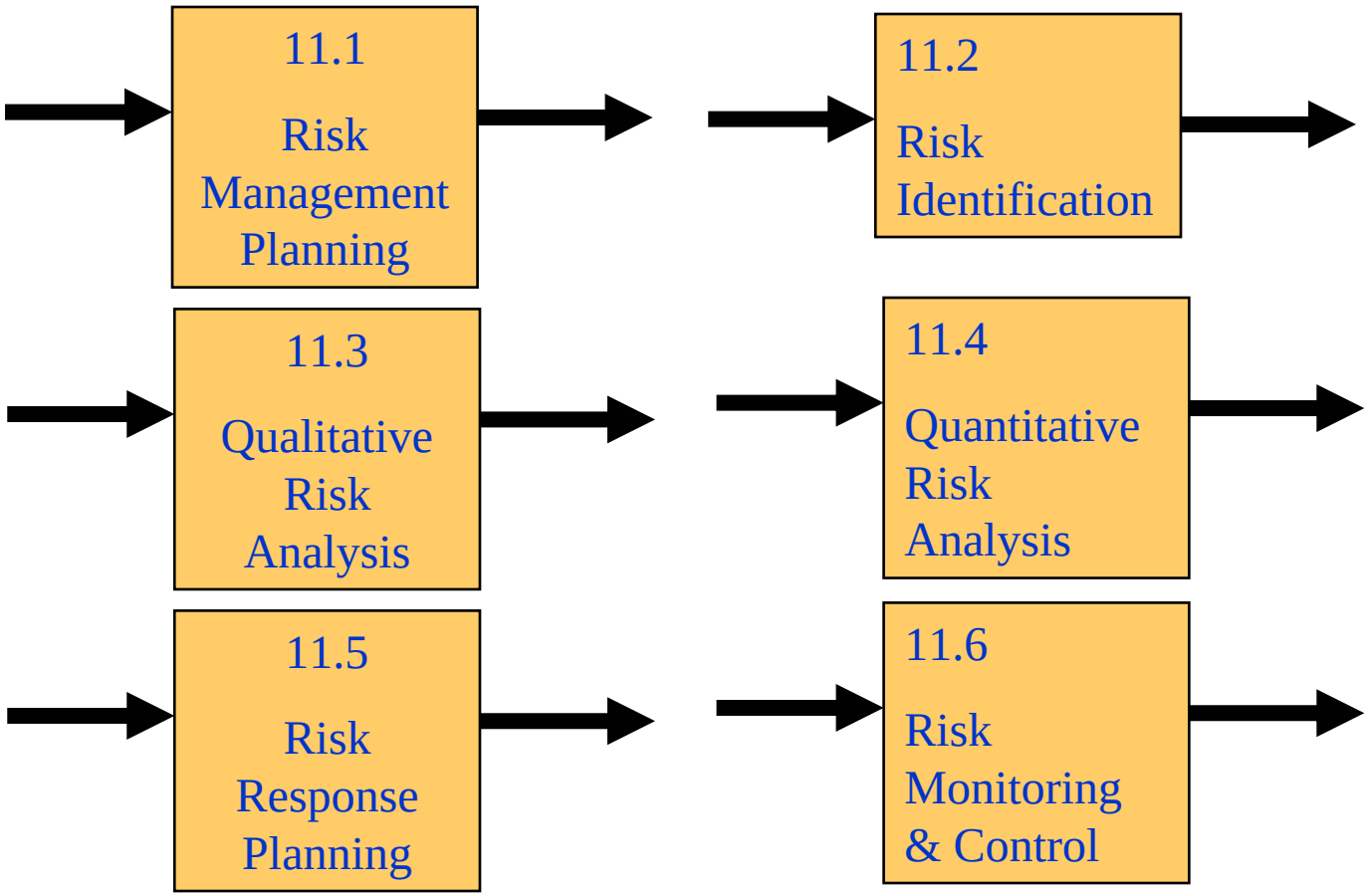
Project Risk Management

It is the systematic process of identifying, analyzing and responding to project risks.



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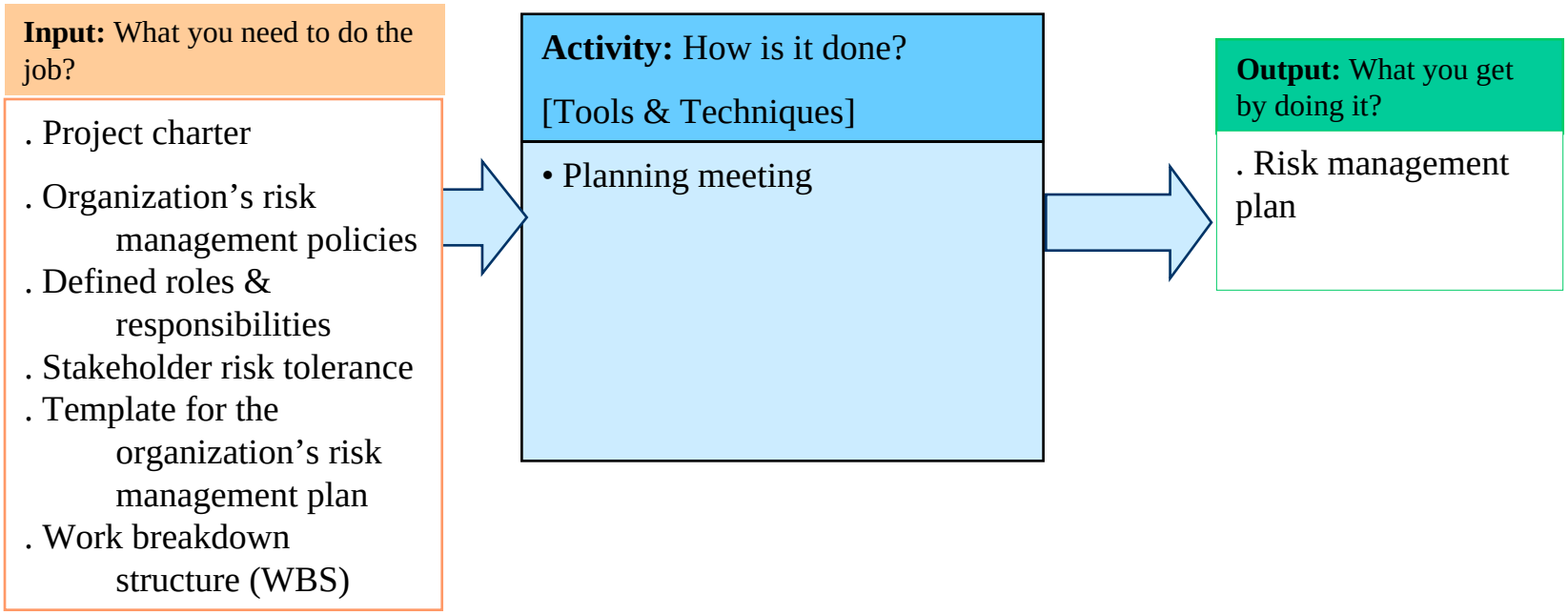
Project Risk Management

- Risk Management Planning



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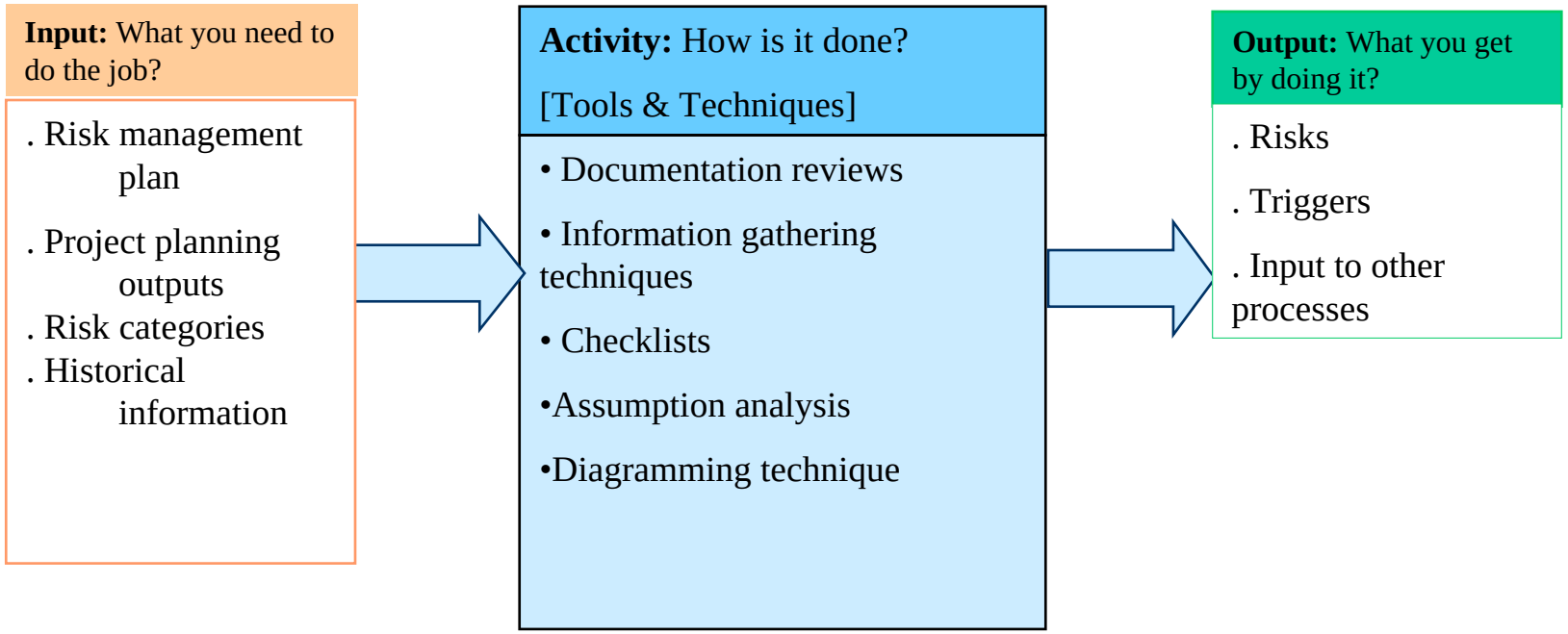
Project Risk Management

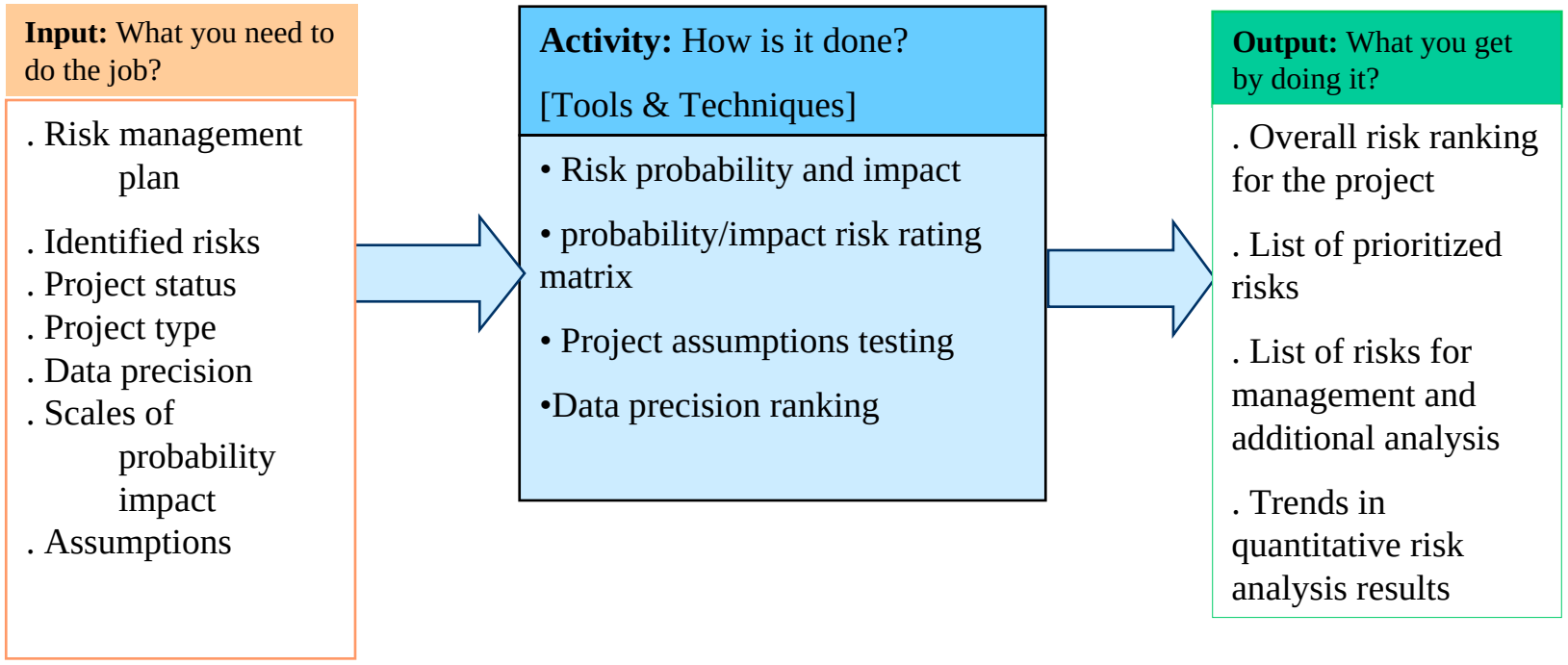
- Risk Identification



Ref. Page 133

Project Risk Management

- Quantitative Risk Analysis



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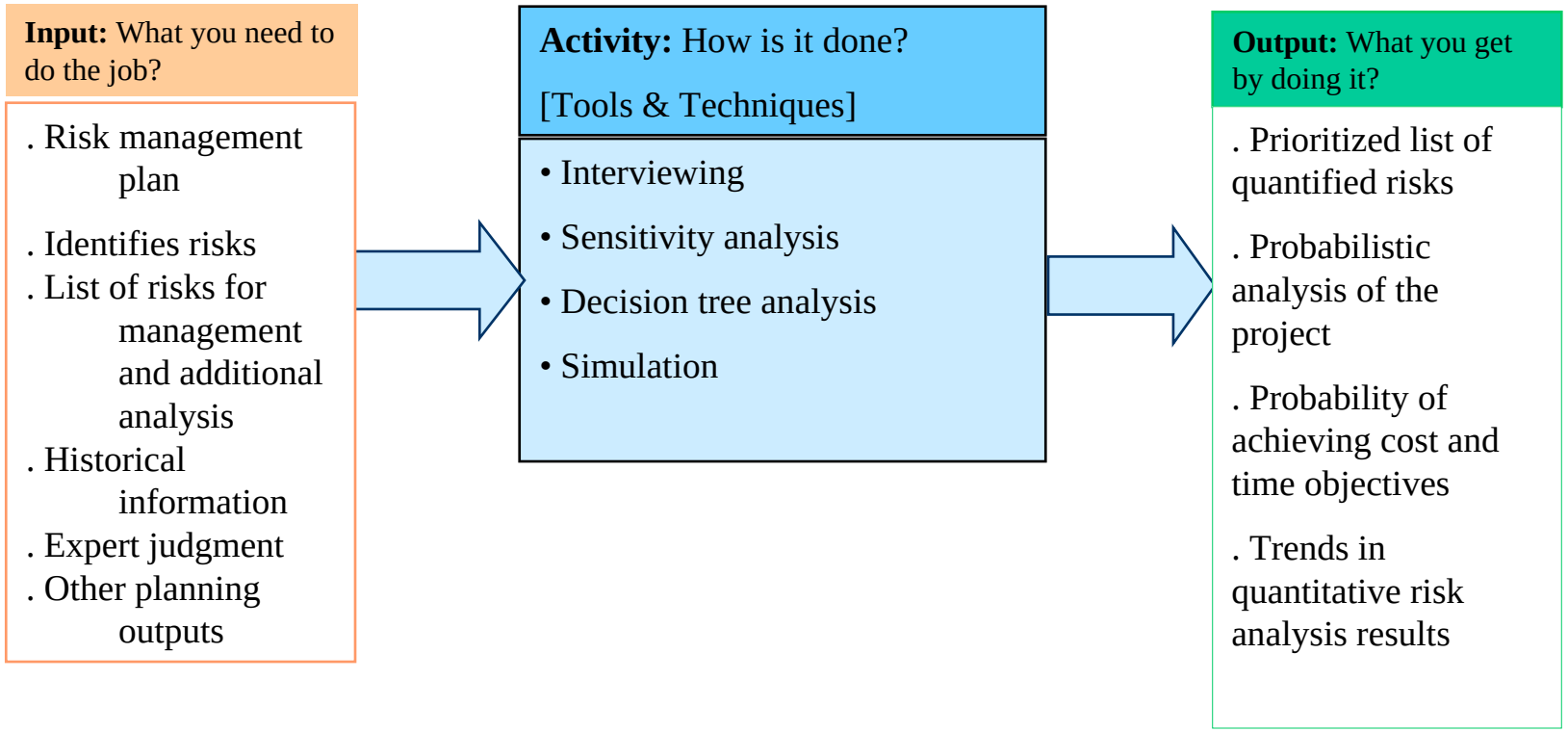
Project Risk Management

- Quantitative Risk Analysis



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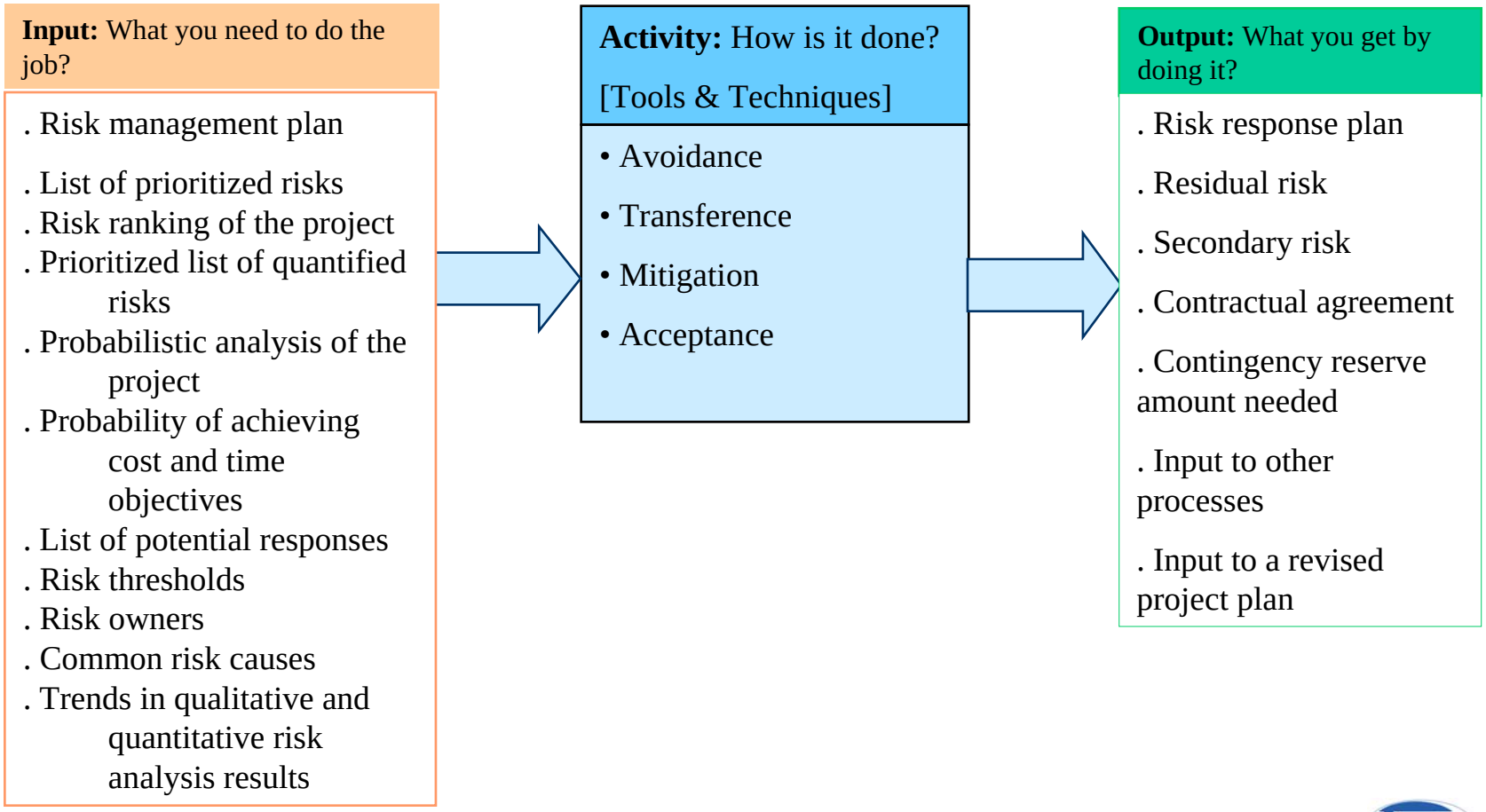
Project Risk Management

- Risk Response Planning



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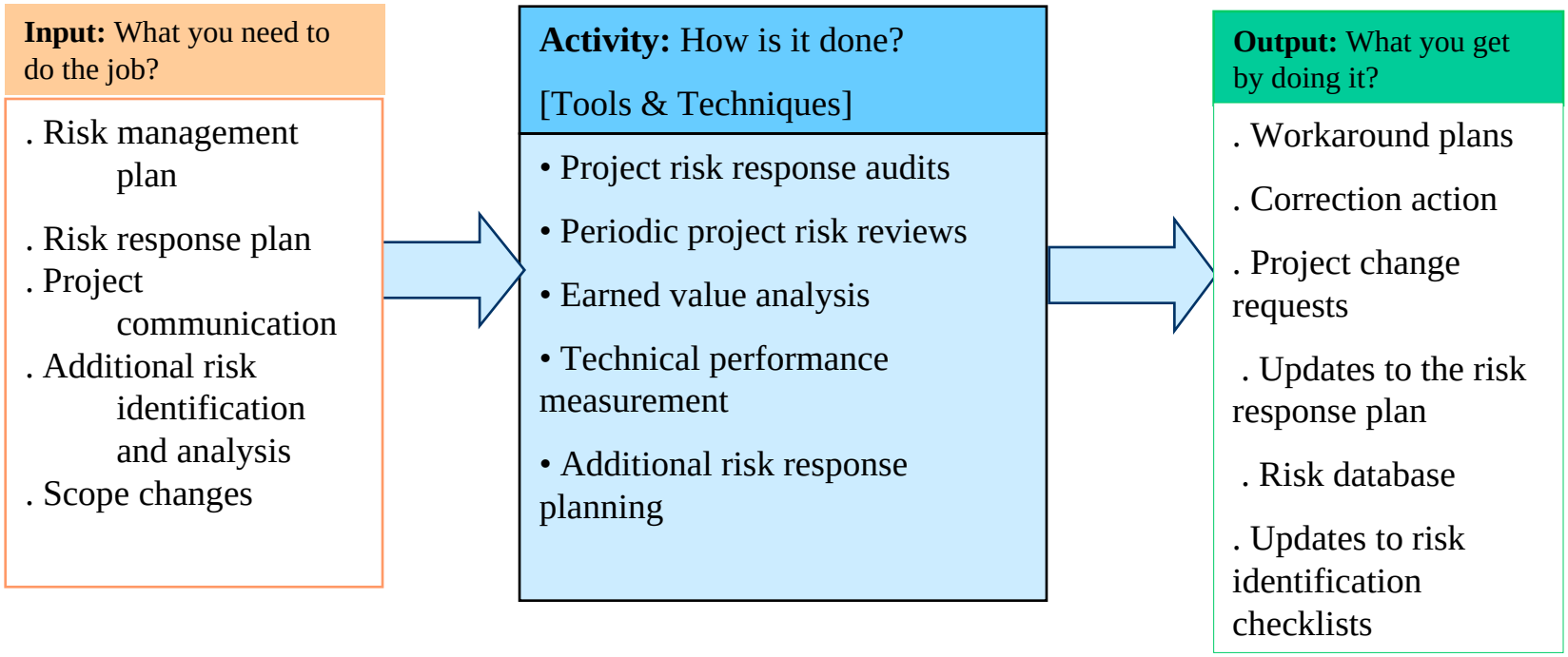
Project Risk Management

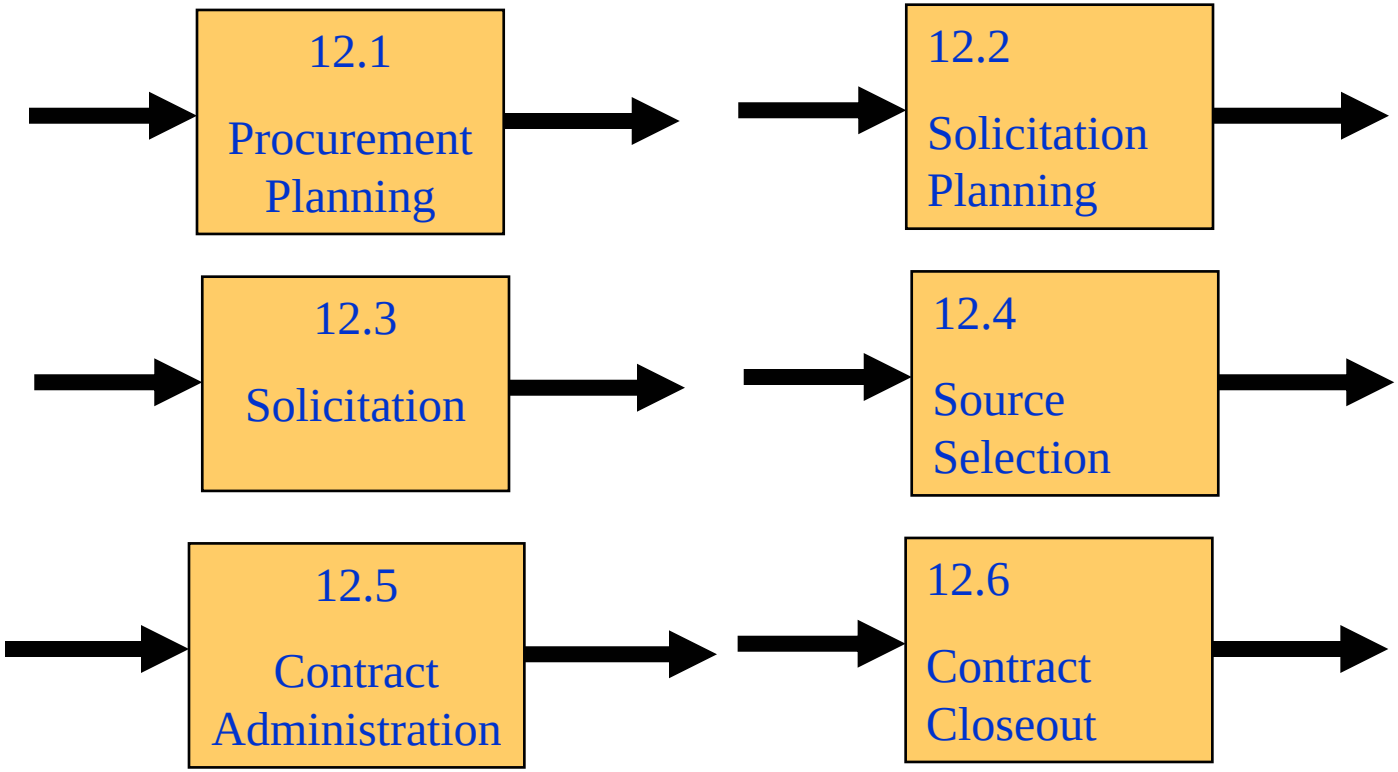
- Risk Monitoring and Control



Ref. Page 147

Project Procurement Management

It includes the processes required to acquire goods and services, to attain project scope, from outside the performing organization.



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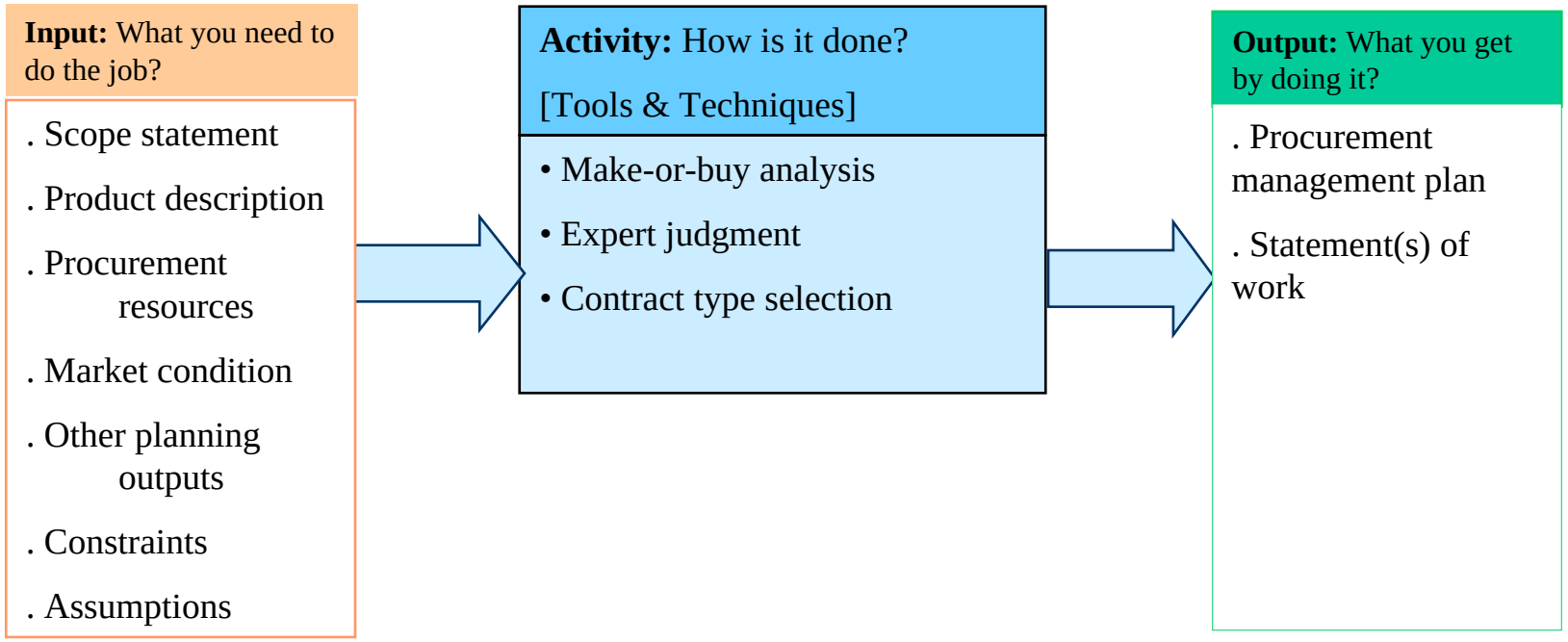
Project Procurement Management

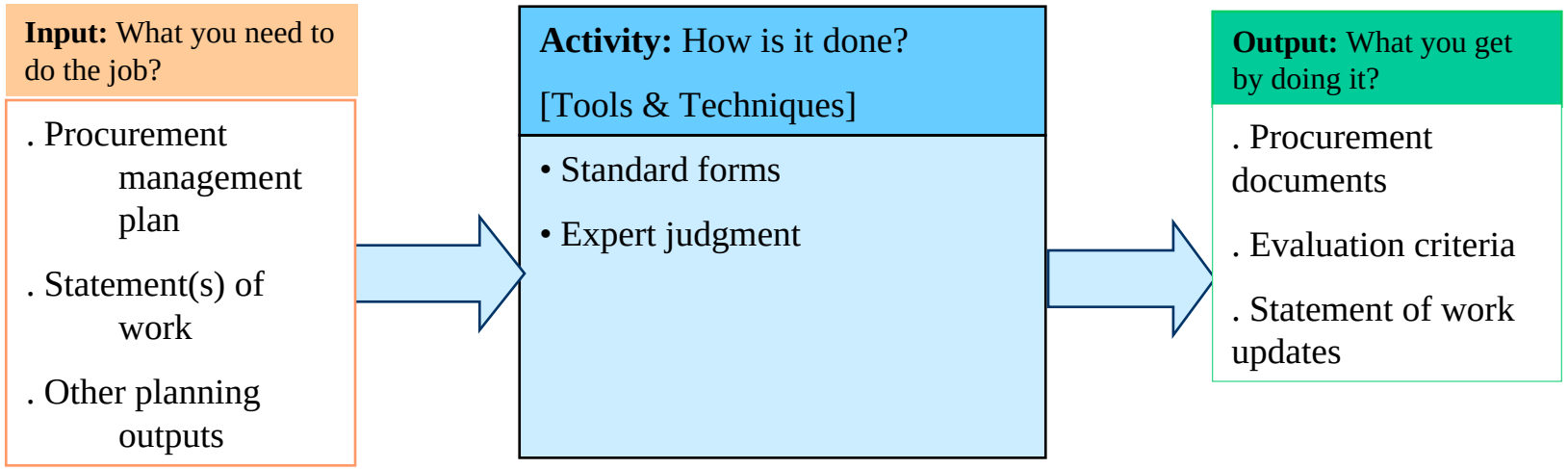
- Procurement Planning



Ref. Page 153

Project Procurement Management

- Solicitation Planning



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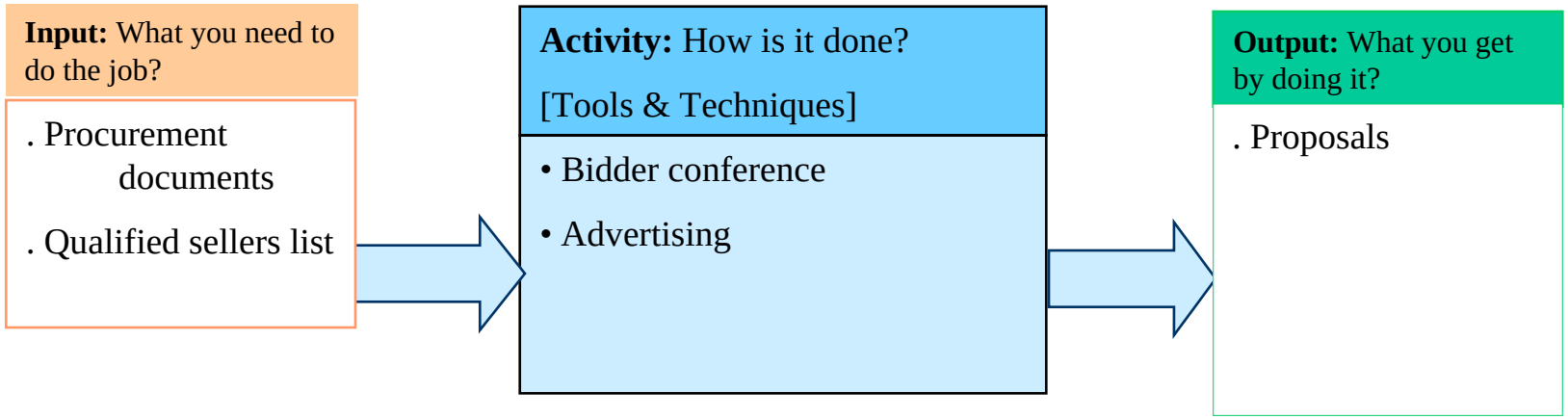
Project Procurement Management

- Solicitation



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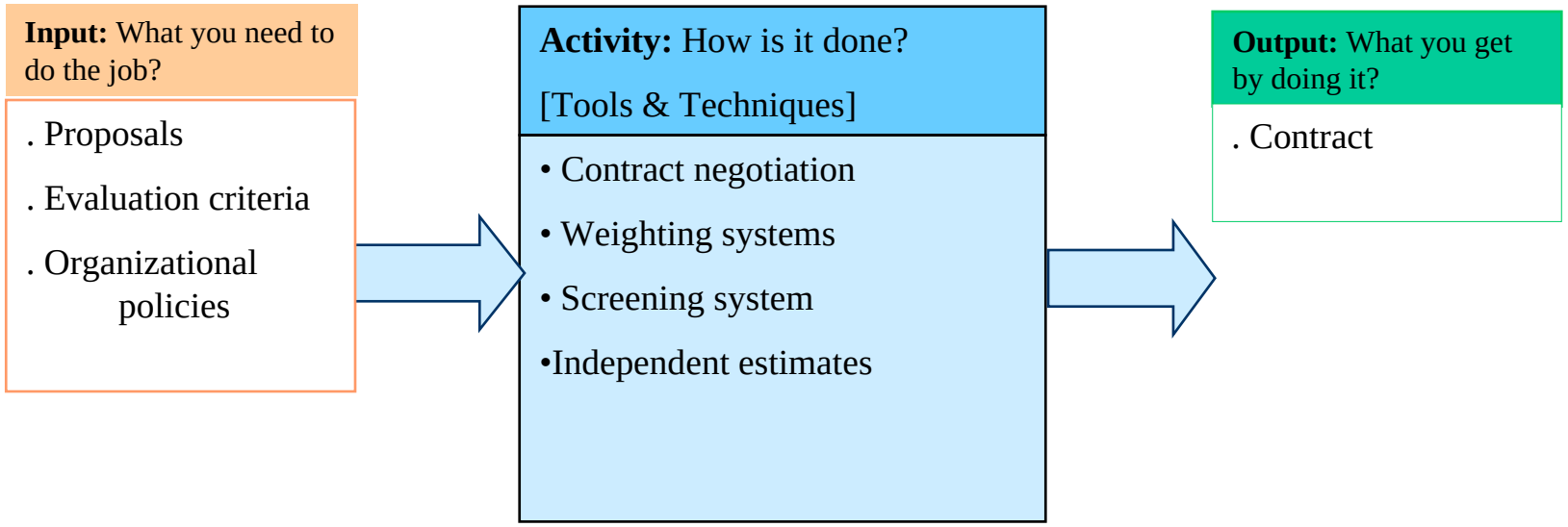
Project Procurement Management

- Source Selection



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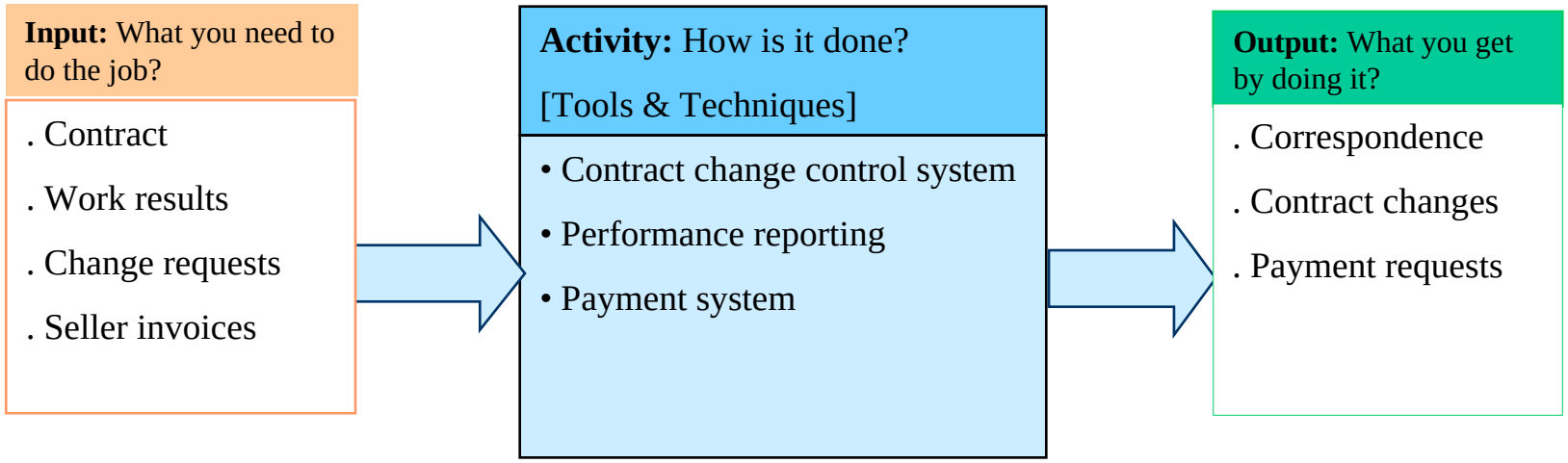
Project Procurement Management

- Contract Administration



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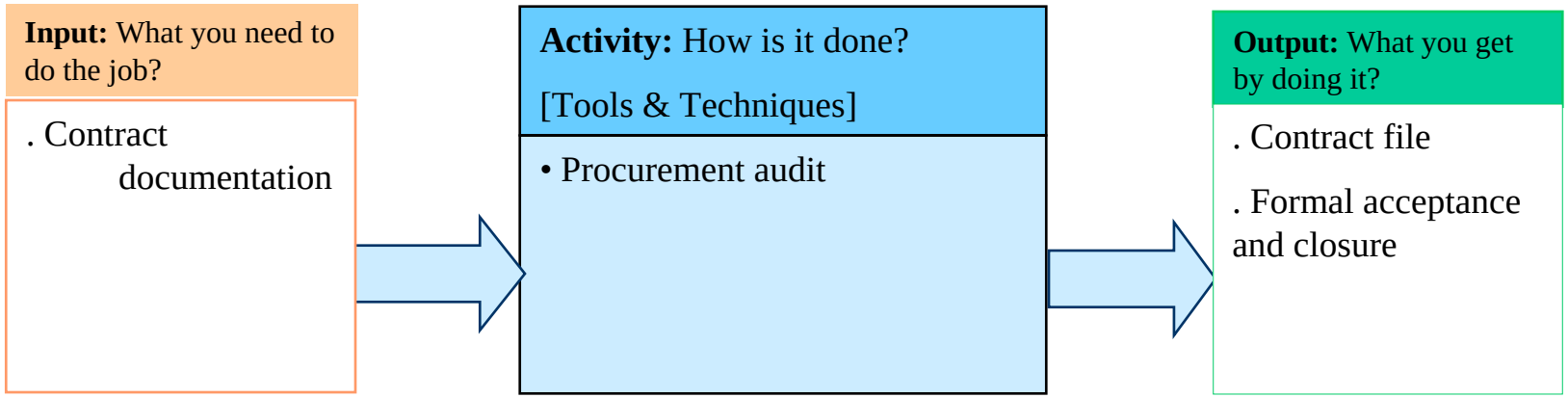
Project Procurement Management

- Contract Closeout



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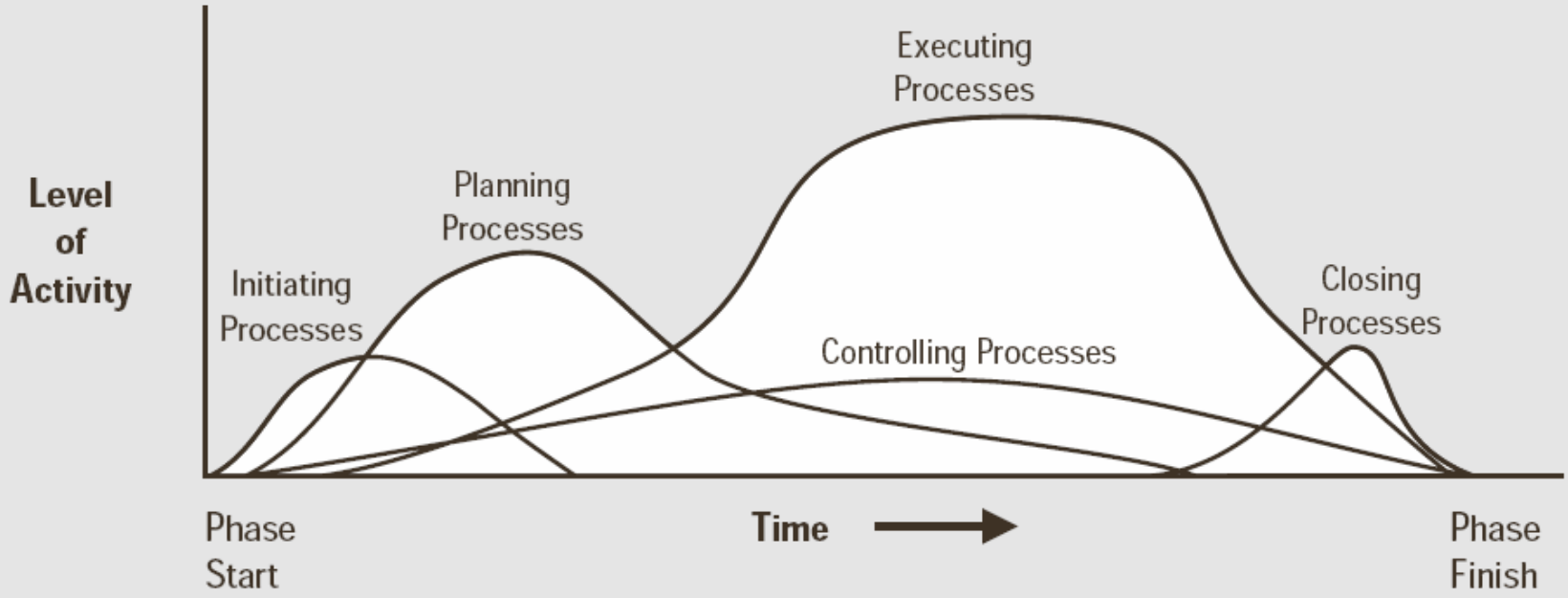
Project Management Process Groups

- Phases

Figure 3–2. Overlap of Process Groups in a Phase



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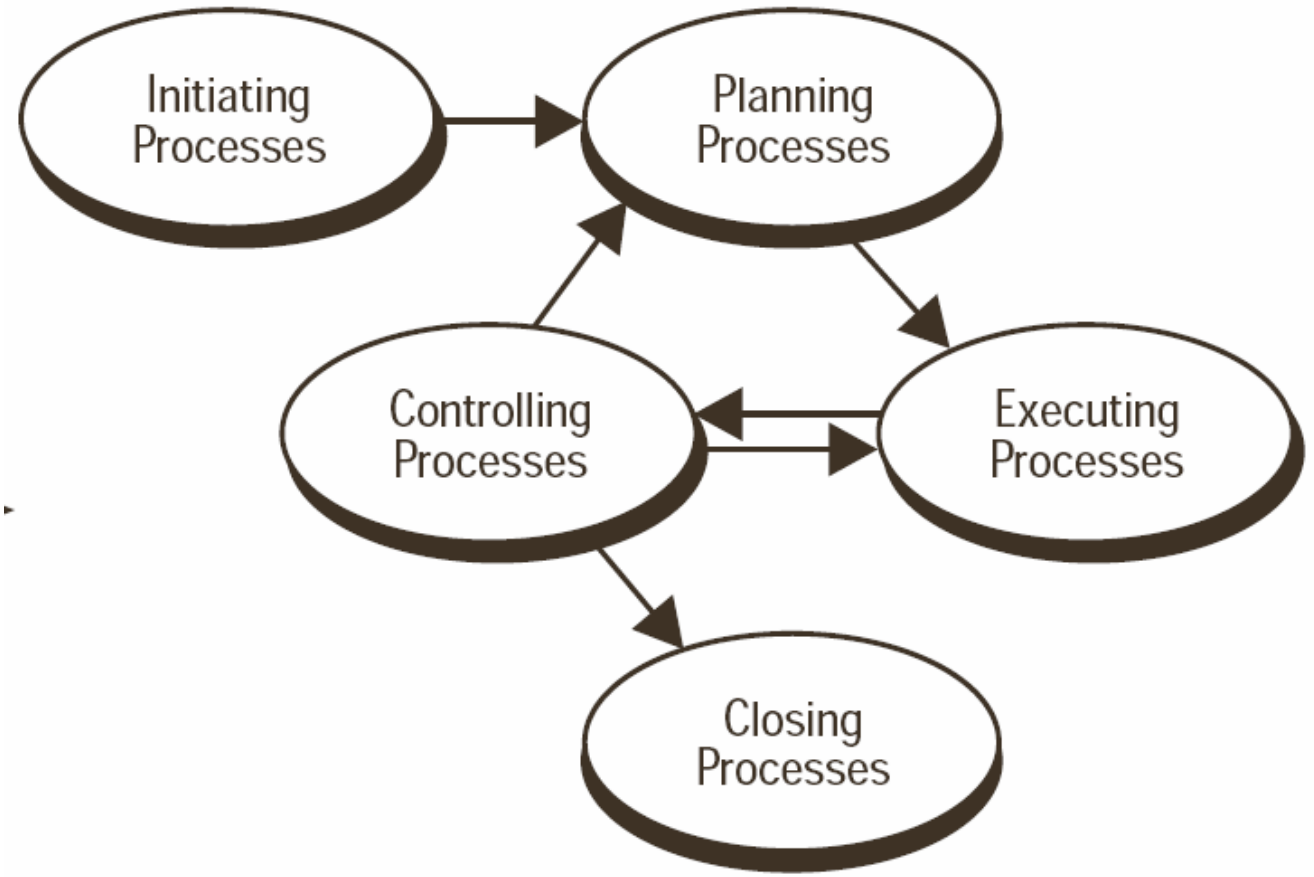
Process Groups

- Links Among Groups



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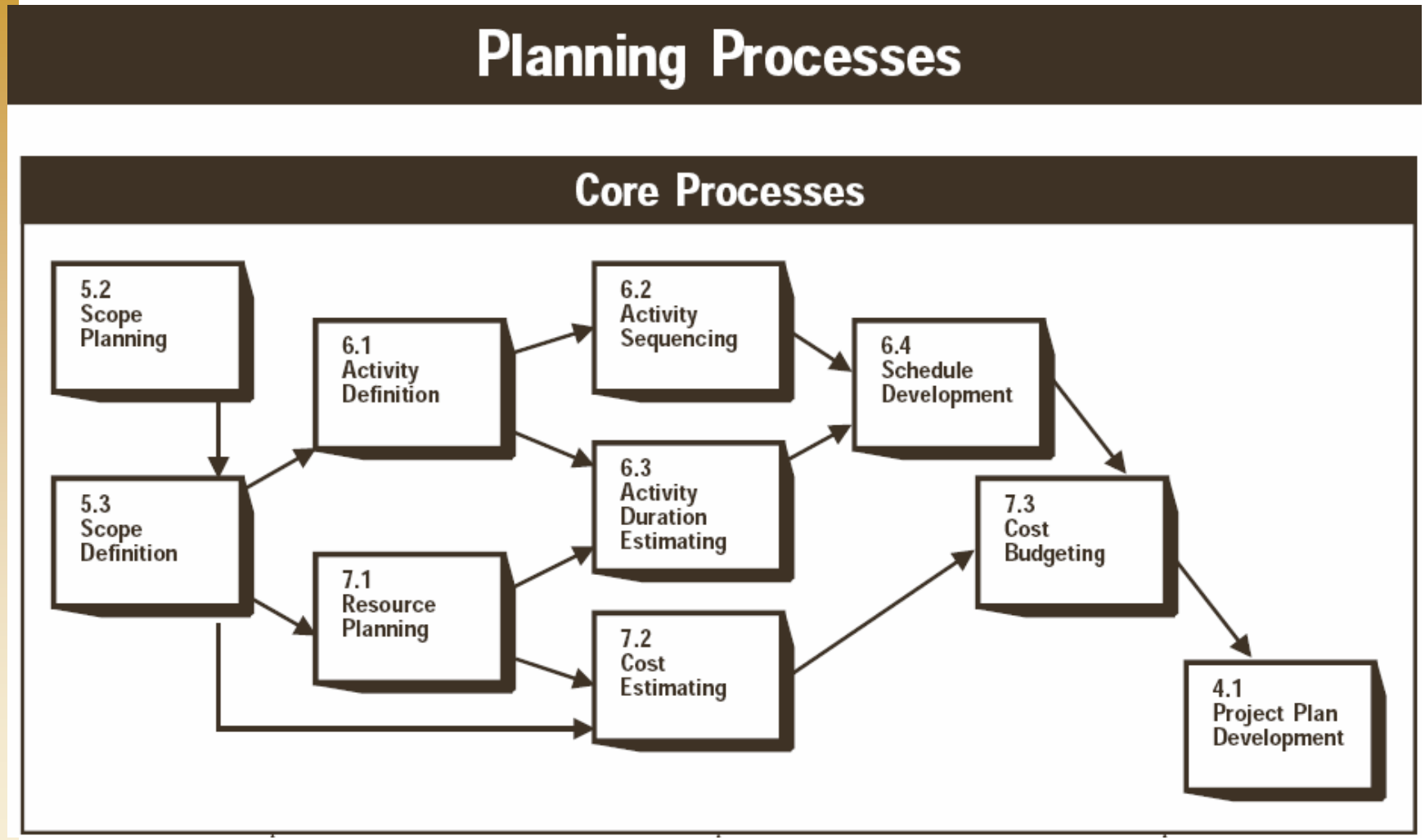
Planning Processes



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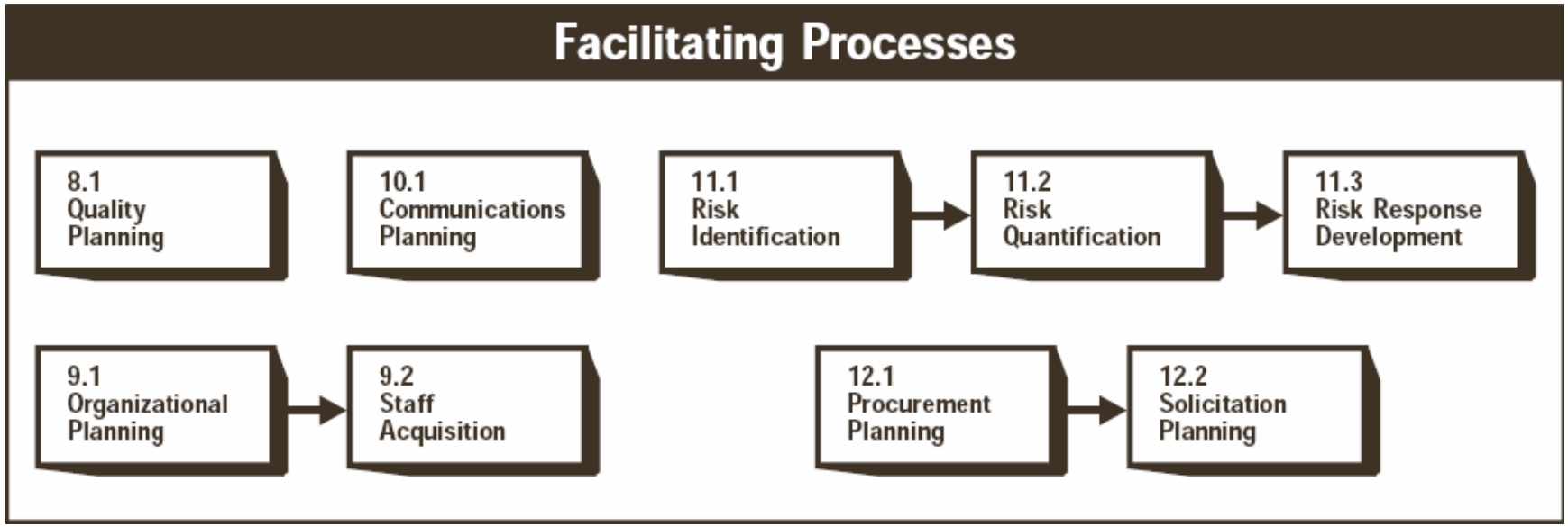
Planning Processes

- Facilitating Processes



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Mapping of Management Processes to the Process Groups and Knowledge Areas

Process Groups =>	INITIATING	PLANNING	EXECUTING	CONTROLLING	CLOSING
Knowledge Areas					
4. Integration Management		4.1 Plan Development	4.2 Plan execution	4.3 Integrated Change Control	
5. Scope Management	5.1 Initiation	5.2 Scope Planning 5.3 Scope Definition		5.4 Scope Verification 5.5 Scope Change Control	
6. Time Management		6.1 Activity Definition 6.2 Activity Sequencing 6.3 Activity Duration Estimating 6.4 Schedule Development		6.5 Schedule Control	
7. Cost Management		7.1 Resource Planning 7.2 Cost Estimating 7.3 Cost Budgeting		7.4 Cost Control	
8. Quality Management		8.1 Quality Planning	8.2 Quality Assurance	8.3 Quality Control	
9. HR Management		9.1 Organizational Planning 9.3 Staff Acquisition	9.2 Team Development		

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Continued ….

10. Communication Management		10.1 Communication Planning	10.2 Information Distribution	10.3 Performance Reporting	10.4 Administrative Closure
11. Risk Management		11.1 Risk Management Planning 11.2 Risk Identification 11.3 Qualitative Risk Analysis 11.4 Quantitative Risk Analysis 11.5 Risk Response Planning		11.6 Risk Monitoring & Control	
12. Procurement Management		12.1 Procurement Planning 12.2 Solicitation Planning	12.3 Solicitation 12.4 Source Selection 12.5 Contract Administration		12.6 Contract Closeout

You can download an older version of PMBOK (1996 Edition) and a set of presentation slides from Nutek site: http://Nutek-us.com/PMBOK_1996.pdf and http://Nutek-us.com/PMBOK_Slides.pdf

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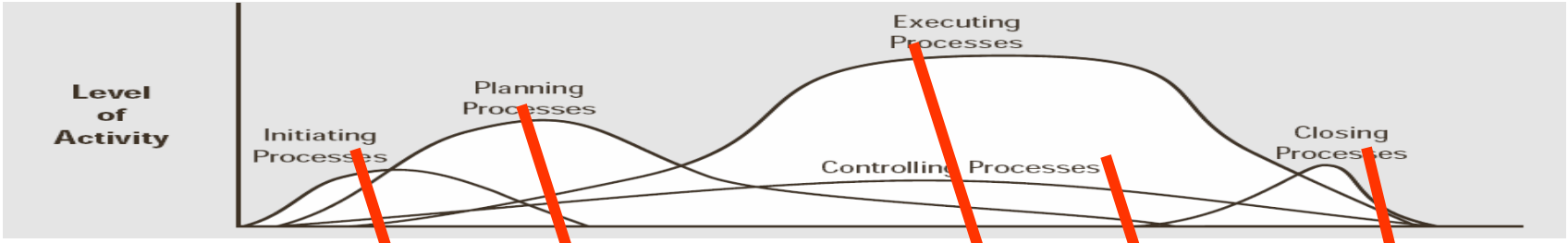
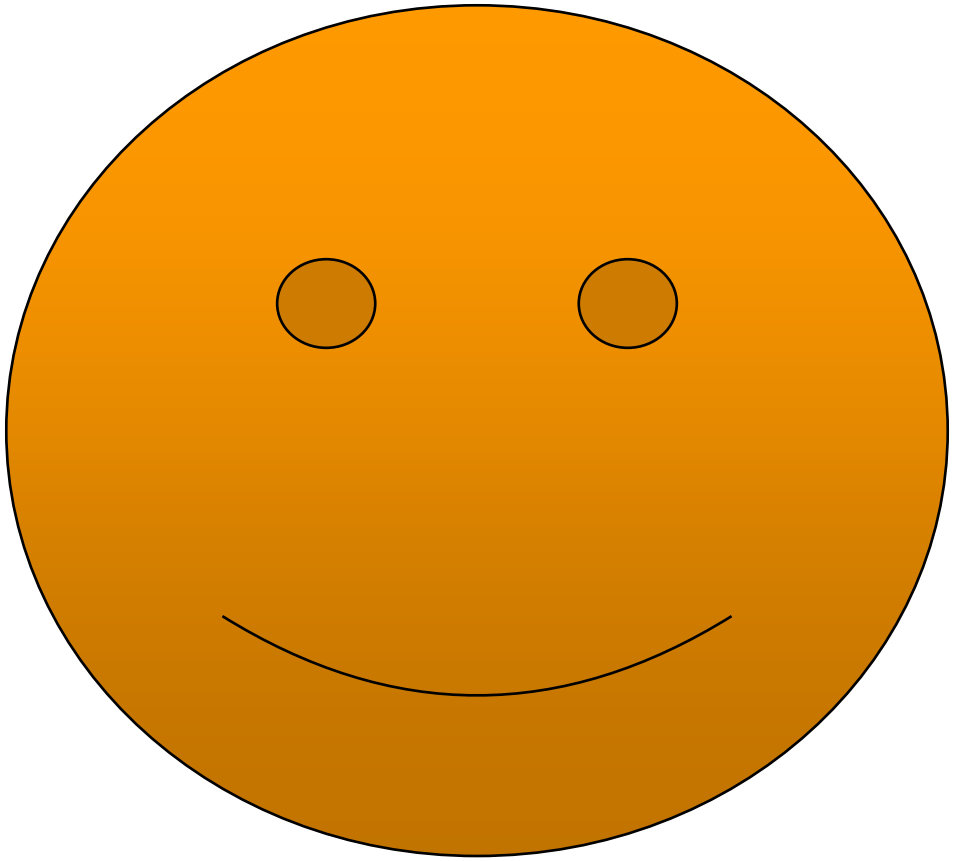
Project Management Process Group Activities



Project Management Processes Groups and Knowledge Areas (39 Activities)

Process Groups => Knowledge Areas	INITIATING	PLANNING	EXECUTING	CONTROLLING	CLOSING
4. Integration		4.1	4.2	4.3	
5. Scope	5.1	5.2 5.3		5.4 5.5	
6. Time		6.1 6.2 6.3 6.4		6.5	
7. Cost		7.1 7.2 7.3		7.4	
8. Quality		8.1	8.2	8.3	
9. HR		9.1 9.3	9.2		
10. Communication		10.1	10.2	10.3	10.4
11. Risk		11.1 11.2 11.3 11.4 11.5		11.6	
12. Procurement		12.1 12.2	12.3 12.4 12.5		12.6

End of another Good Learning Day

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